Investor Meetings: April / May 2015

# KeyCorp

Focused Forward



# FORWARD-LOOKING STATEMENTS AND ADDITIONAL INFORMATION DISCLOSURE

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements do not relate strictly to historical or current facts. Forward-looking statements usually can be identified by the use of words such as "goal," "objective," "plan," "expect," "assume," "anticipate," "intend," "project," "believe," "estimate," or other words of similar meaning. Forward-looking statements provide management's current expectations or forecasts of future events, circumstances, results or aspirations. Forward-looking statements, by their nature, are subject to assumptions, risks, and uncertainties, many of which are outside of our control. Our actual results may differ materially from those set forth in our forward-looking statements.

There is no assurance that any list of risks and uncertainties or risk factors is complete. Factors that could cause actual results to differ from those described in forward-looking statements include, but are not limited to: (1) deterioration of commercial real estate market fundamentals; (2) declining asset prices; (3) adverse changes in credit quality trends; (4) our concentrated credit exposure in commercial, financial, and agricultural loans; (5) defaults by our loan counterparties or clients; (6) the extensive and increasing regulation of the U.S. financial services industry; (7) changes in accounting policies, standards, and interpretations; (8) increasing capital and liquidity standards under applicable regulatory rules; (9) unanticipated changes in our liquidity position, including but not limited to, changes in the cost of liquidity, our ability to enter the financial markets and to secure alternative funding sources; (10) our ability to receive dividends from our subsidiary, KeyBank; (11) downgrades in our credit ratings or those of KeyBank; (12) operational or risk management failures by us or critical third-parties; (13) breaches of security or failures of our technology systems due to technological or other factors and cybersecurity threats; (14) negative outcomes from claims or litigation; (15) the occurrence of natural or man-made disasters or conflicts or terrorist attacks; (16) a reversal of the U.S. economic recovery due to financial, political or other shocks; (17) our ability to anticipate interest rate changes and manage interest rate risk; (18) deterioration of economic conditions in the geographic regions where we operate; (19) the soundness of other financial institutions; (20) our ability to attract and retain talented executives and employees and to manage our reputational risks; (21) our ability to timely and effectively implement our strategic initiatives; (22) increased competitive pressure due to industry consolidation; (23) unanticipated adverse effects of strategic partnerships

We provide greater detail regarding these factors in our 2014 Form 10-K and subsequent filings, which are available online at www.key.com/ir and www.sec.gov. Any forward-looking statements made by us or on our behalf speak only as of the date they are made, and Key does not undertake any obligation to update any forward-looking statement to reflect the impact of subsequent events or circumstances.

This presentation also includes certain Non-GAAP financial measures related to "tangible common equity," "Common Equity Tier 1," "Tier 1 common equity," "pre-provision net revenue," and "cash efficiency ratio." Management believes these ratios may assist investors, analysts and regulators in analyzing Key's financials. Although Key has procedures in place to ensure that these measures are calculated using the appropriate GAAP or regulatory components, they have limitations as analytical tools and should not be considered in isolation, or as a substitute for analysis of results under GAAP. For more information on these calculations and to view the reconciliations to the most comparable GAAP measures, please refer to the Appendix to this presentation and to page 98 of our 2014 Form 10-K.



### **Key – Who We Are**

### A relationship-focused bank with scale and adaptability

Top 20 U.S. bank-based financial services company

- Assets: \$92B

- Deposits: \$69B

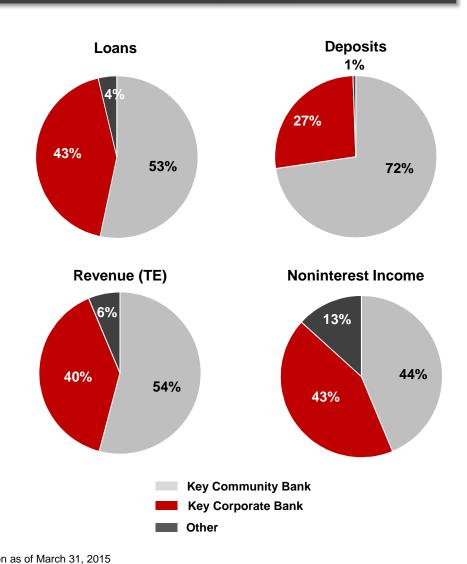
- Market capitalization: \$12B

- Strong footprint with approximately 1,000 branches and 1,300 ATMs

- Approximately 2 million customers

- Over 13,500 employees

- Business diversity across the franchise, with two primary lines of business:
  - Key Community Bank
  - Key Corporate Bank

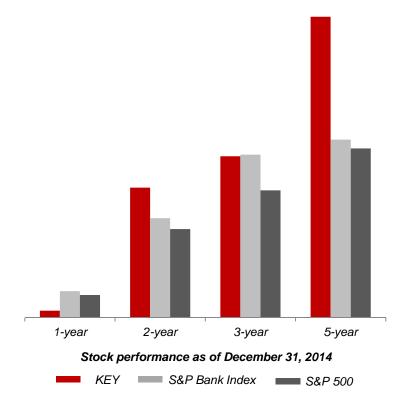




## **Key – Delivering Shareholder Value**

### Driving growth with focused execution, discipline, and accountability

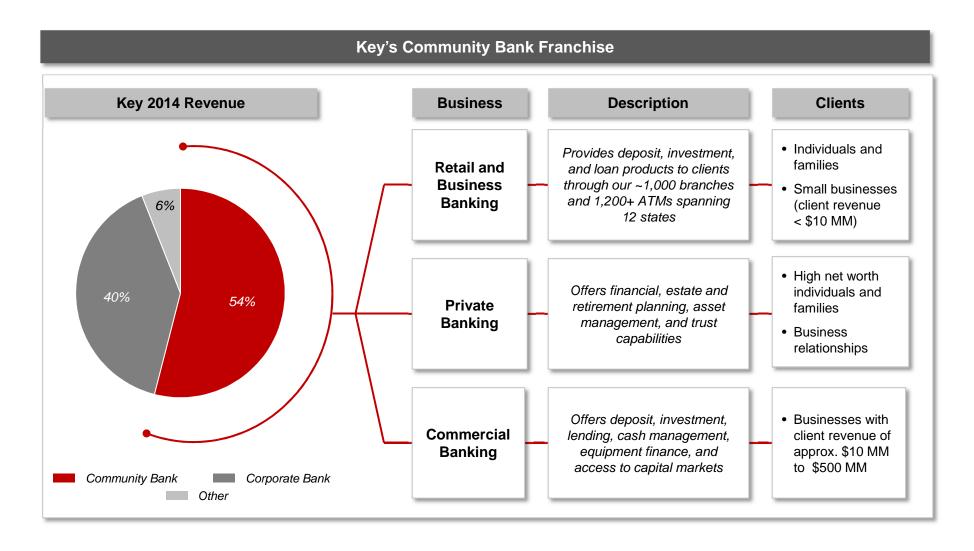
- Strong, diverse, and independent Board of Directors
  - 38% of Board members new since 2011
- New leadership team
  - Beth Mooney became Chairman and CEO in May 2011
  - 8 of 10 CEO direct reports new since 2011
- Dividends continue to grow
  - Quarterly dividend up from \$.03 per common share in May 2011 to \$.075 per common share in May 2015 (included in 2015 capital plan, subject to Board approval)
- Over \$1 billion in common share repurchases during the last 3 years
  - New common share repurchase program of up to \$725 million authorized through 2Q16





## **Community Bank**

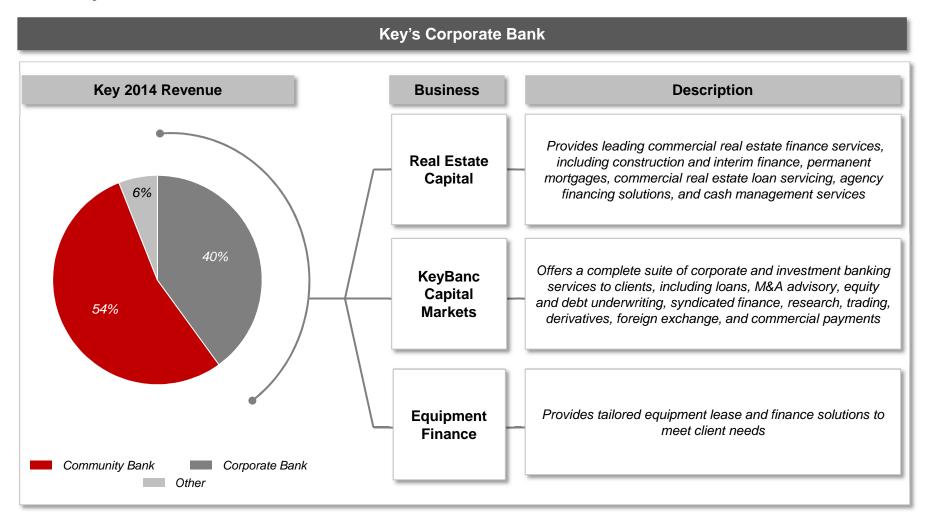
### A local relationship bank serving retail, private banking and business clients





## **Corporate Bank**

A full-service corporate and investment bank serving middle market clients in targeted industry verticals





## **Leveraging our Geographic Diversity**

Delivering a consistent strategy across our franchise while also leveraging market-

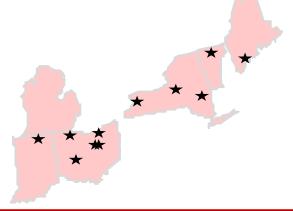
specific opportunities



#### **Western Markets**

Deposits: \$17 BBranches: 380

- Demographic: younger with high growth potential
- Strong consumer lending
- Healthcare, technology and consumer/retail industry expertise supports high growth markets



#### **Eastern Markets**

• Deposits: \$31 B

• Branches: 612

- Demographic: mature population with established wealth
- Strong wealth management presence
- Industrial/manufacturing and healthcare expertise aligns with market opportunity

### Foundational to Strategy and Delivery

Local leadership and local delivery

Consistent client experience and relationship strategy

**Consistent sales management process** 

Collaboration to deliver all of Key

**Growth orientation** 

Moderate risk appetite



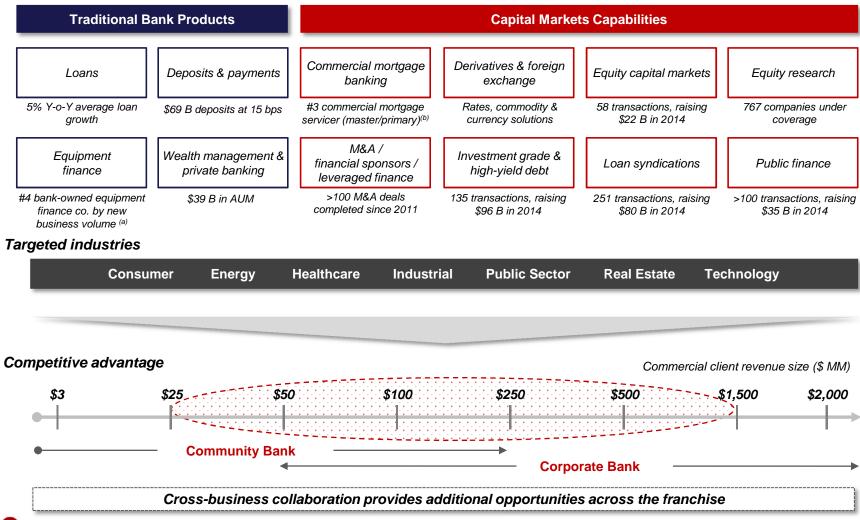
Notes: Deposits and branch count as of 1Q15

<sup>★</sup> Denotes MSA's with greater than \$3B in market deposits, branches capped at \$250MM and Key has a Top 5 market share (i.e., Akron, Albany, Anchorage, Boise, Buffalo, Burlington, Canton, Cleveland, Dayton, Denver, Portland (ME), Salt Lake City, Seattle, South Bend, Syracuse and Toledo); source: FDIC Summary of Deposits Annual Survey, June 30, 2014

## **Business Model: Aligned and Targeted**

### Local delivery of broad product set and industry expertise

Differentiated platform with depth and maturity



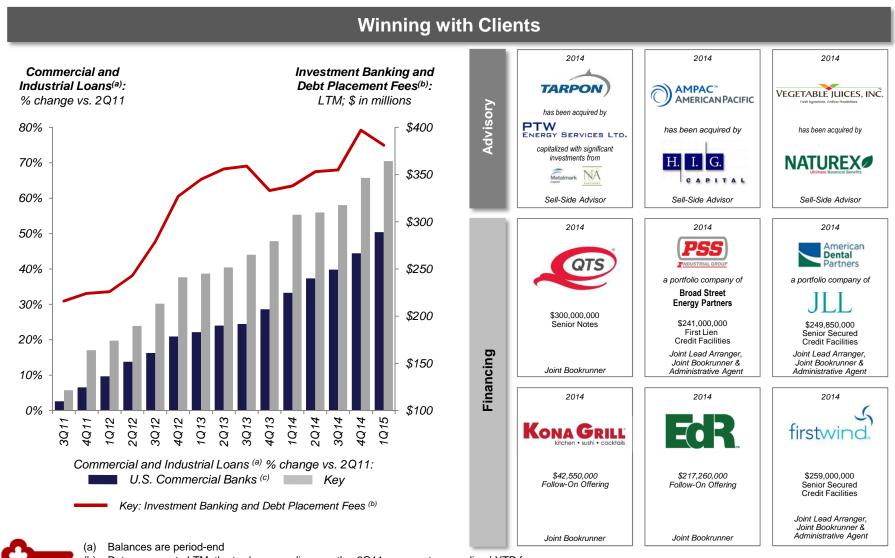
Note: Data as of 1Q15 unless otherwise noted

(b) Source: Mortgage Bankers Association year-end 2014 rankings

<sup>(</sup>a) Source: Monitor Bank 50; ranking based on new business volume as of FY13

## **Business Model: Growing and Taking Share**

Key's business model creates a competitive advantage with targeted clients and has enabled us to take market share



- Data represents LTM, the twelve preceding months; 3Q11 represents annualized YTD fees
- Source: Federal Reserve H8 report dated April 10, 2015

## **Driving Positive Operating Leverage**

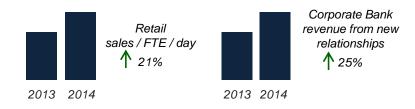
### Executing action plans across our organization to improve efficiency

#### **Revenue Growth**

Acquiring and expanding relationships to grow revenue in our businesses

#### Improving Productivity

- · Adding bankers
- Enhanced sales management process



#### **Strengthening Products and Capabilities**

- New vertical and expertise: technology
- New product launches: Hassle-Free, purchase card, prepaid card



Introducing the KeyBank Hassle-Free Account: KeyBank ❖-π.

#### **Expense Savings**

Continuous improvement efforts enable identification and execution of expense savings

#### Right-sizing

- FTE remixing: support, sales and service
- Business realignment: exit of Victory and international leasing, reduction of fixed income trading platform



#### Occupancy

- Optimizing branch count: continued net reduction
- Reducing non-branch square footage: plans to reduce 15% of non-branch square footage by 2016



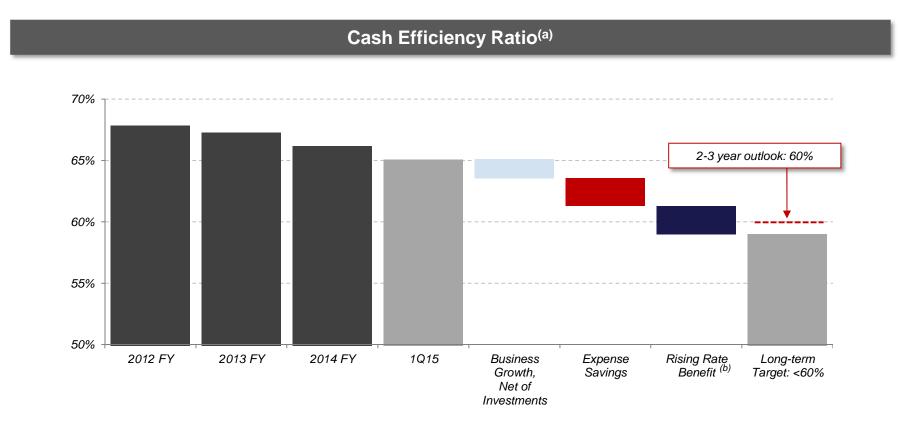
#### **Operational Efficiencies**

• Lean Six Sigma: end-to-end process improvements



## Efficiency Ratio: Driving to 60% and Below

Business plans and macroeconomic environment provide path to an efficiency ratio below 60%







## **Investing in our Businesses**

### Reinvesting cost savings in our businesses to drive growth

**Bankers** 

Adding senior bankers: existing industry expertise and relationships

Remixing: increasing client-facing roles





Community Bank: Retail Dec. '12 vs. Dec'14 Client-facing FTE: 16% Total FTE: 

√ 17%

**Payments** 

Commercial payments: investing in products and people to drive growth

Consumer payments: strengthening offering, online and mobile solutions





Credit card penetration: 20%. up from 15% in 1013

Mobile deposit transactions

> 1.7x higher than prior year

Channels

Multichannel delivery: investing in digital channels, realigning physical presence







Online and mobile transactions exceed > 2x those at a branch by:



**Technology** 

Enhancements: real time offers. account opening tools, image-enabled ATMs, security measures

Compliance and regulatory: ongoing







Online and mobile oriainations: **1** 43%

enhancement of processes

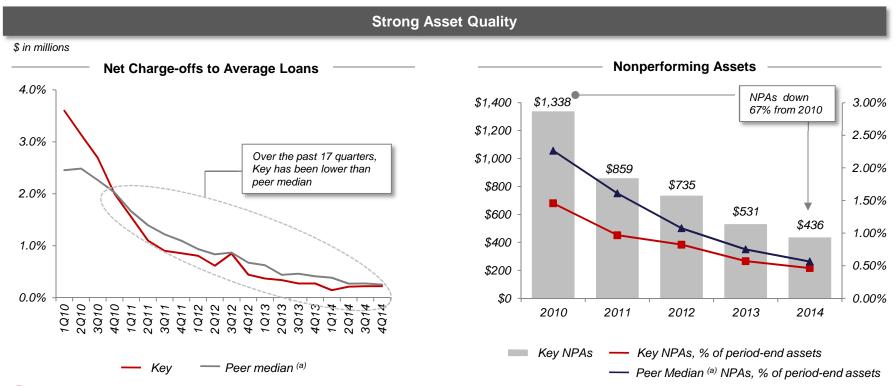


## Maintaining a Moderate Risk Profile

### Enterprise-wide risk management approach drives quality

#### Targeted, Relationship-based Approach

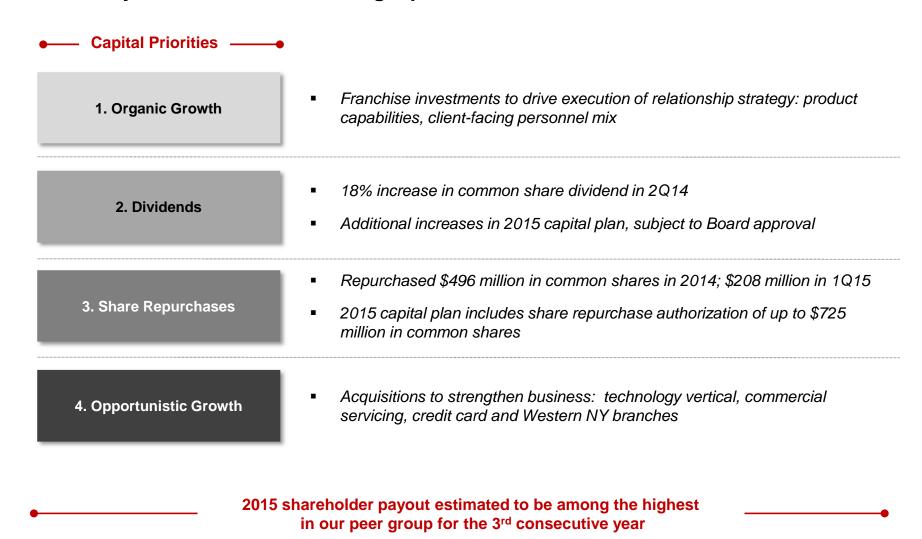
- Target specific segments and sectors where we have expertise
- Execute rigorous and disciplined sales approach
- Clearly defined and well understood risk appetite and tolerances
- Risk management principles applied actively





## **Disciplined Capital Management**

### Allows Key to execute on its strategic priorities and maximize shareholder value





## **Progress on Targets for Success**

	Metrics <sup>(a)</sup>	2012	2013	2014	1Q15	Targets
Balance Sheet Efficiency	Loan to deposit ratio <sup>(b)</sup>	86%	84%	85%	87%	90% -100%
Moderate Risk	NCOs to average loans	.69%	.32%	.20%	.20%	40, 60 hpg
Profile	Provision for credit losses to average loans	.42%	.26%	.10%	.25%	40 - 60 bps
High Quality,	Net interest margin	3.21%	3.12%	2.97%	2.91%	LT: >3.50%
Diverse Revenue Streams	Noninterest income to total revenue	45%	43%	44%	43%	>40%
Positive Operating Leverage	Cash efficiency ratio <sup>(c)</sup>	67.8%	67.3%	66.2%	65.1%	LT: <60%
Disciplined Capital Management	Return on average assets	1.03%	1.03%	1.08 %	1.03%	1.00% -1.25%

<sup>(</sup>a) Continuing operations, unless otherwise noted

Represents period-end consolidated total loans and loans held for sale divided by period-end consolidated total deposits (excluding deposits in foreign office) Excludes intangible asset amortization; non-GAAP measure: see slides 34-35 and page 41 (Figure 4) of Key's 2014 Form 10-K filing for reconciliation

### **Outlook and Expectations**

#### FY 2014 FY 2015 Mid-single digit growth vs. FY 2013 **Average Loans** Mid-single digit growth vs. FY 2014 (+5%)Relatively stable from 2013, with Up low-to-mid single digit percentage vs. FY 2014 **Net Interest Income** slight downward pressure from (low single-digits without the benefit of higher rates) competitive environment (-1%) NIM stable-to-slightly higher later in the year Low single-digit growth compared to Mid-single digit growth compared to 2014, including **Noninterest Income** prior year (+2%) full year impact of Pacific Crest Low to mid-single digit percentage **Expense** Relatively stable with 2014 decline from 2013 (-2%) Efficiency / Positive operating leverage Positive operating leverage **Productivity** Net charge-offs to average loans Net charge-offs to average loans below targeted **Asset Quality** below targeted range of 40 - 60 bps range of 40 - 60 bps Provision expected to approximate net charge-offs (20 bps) Disciplined execution of 2014 capital Disciplined management of capital including plan, including dividends and share Capital dividends and share repurchases repurchases

## Why KEY?

### Key is focused forward with distinctive capabilities

- Differentiated business model with broad capabilities
- Uniquely positioned to serve middle market clients
- Driving positive operating leverage while continuing to invest for growth
- Moderate risk profile
- Strong capital with disciplined approach to capital management







# **Financial Review**



## **Financial Highlights**

	Metrics	1Q15		4Q14		3Q14		2Q14		1Q14	
	EPS – assuming dilution	\$ .26		\$ .28		\$ .23		\$ .27		\$ .26	
	Cash efficiency ratio (e)	65.1	%	64.4	%	69.7	%	65.6	%	65.1	%
Financial Performance <sup>(a)</sup>	excl. continuous improvement and efficiency costs	64.4		63.4		66.2		63.2		64.1	
	Net interest margin (TE)	2.91		2.94		2.96		2.98		3.00	
	Return on average total assets	1.03		1.12		.92		1.14		1.13	
Balance	Total loans and leases	5	%	5	%	5	%	6	%	4	%
Sheet	CF&A loans	12		12		11		13		9	
Growth <sup>(a), (b)</sup>	Deposits (excl. foreign deposits)	5		2		4		2		4	
	Common Equity Tier 1 <sup>(d), (e)</sup>	10.8	%	-		<u>-</u>		-		-	
O - 11 (c)	Tier 1 common equity (e)	-		11.2	%	11.3	%	11.3	%	11.3	%
Capital <sup>(c)</sup>	Tier 1 risk-based capital (d)	11.2		11.9		12.0		12.0		12.0	
	Tangible common equity to tangible assets (e)	9.9		9.9		10.3		10.2		10.1	
	NCOs to average loans	.20	%	.22	%	.22	%	.22	%	.15	%
Asset	NPLs to EOP portfolio loans	.75	, ,	.73	, -	.71	, -	.71	, ,	.81	
Quality <sup>(a)</sup>	Allowance for loan losses to EOP loans	1.37		1.38		1.43		1.46		1.50	

TE = Taxable equivalent, EOP = End of Period, CF&A = commercial, financial and agricultural

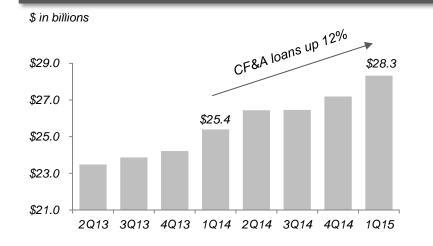
- (a) From continuing operations
- (b) Year-over-year average balance growth
- (c) From consolidated operations
- (d) 3-31-15 ratios are estimated; refer to Key's 10-Q filing, when available on key.com/ir, for updated ratios
- (e) Non-GAAP measure: see slides 34-35 for reconciliation

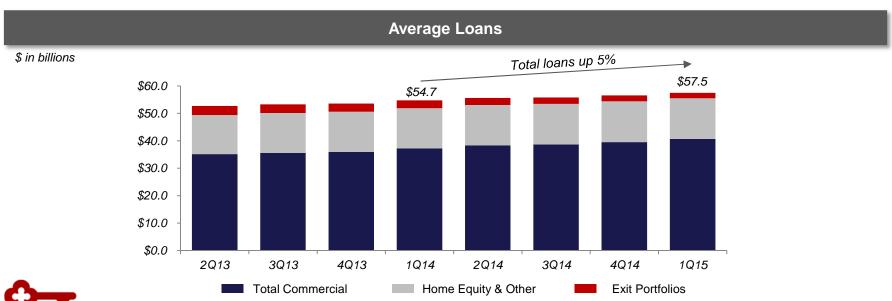
### **Loan Growth**

#### **Highlights**

- Average total loans up 5% in 1Q15 from prior year, driven by CF&A up 12%
  - Average total loans up for 14 consecutive quarters; CF&A up for 17
- Loan growth from prior quarter driven primarily by CF&A loans
- Total commitments continue to grow with utilization relatively stable

#### Average Commercial, Financial & Agricultural Loans



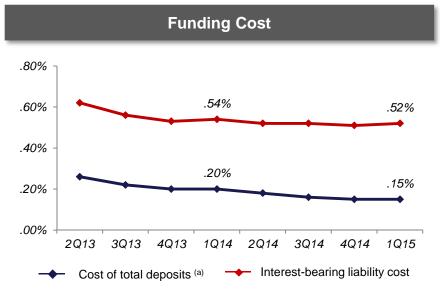


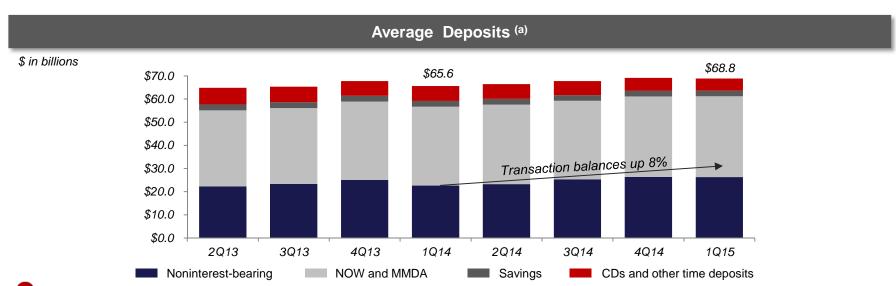


## **Improving Deposit Mix**

#### **Highlights**

- Funding cost continues to improve compared to prior year
- 1Q15 transaction deposit balances up 8% from 1Q14, partially offset by lower CD balances
- Deposit growth from prior year reflects strength in noninterest-bearing balances and inflows from commercial mortgage servicing
- 1Q15 balances down slightly from 4Q14, primarily due to lower CD balances







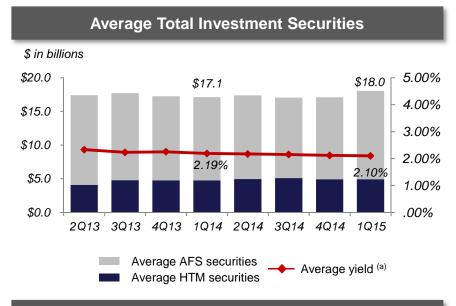
Note: Transaction deposits include noninterest-bearing, as well as NOW and  $\ensuremath{\mathsf{MMDA}}$ 

(a) Excludes deposits in foreign office

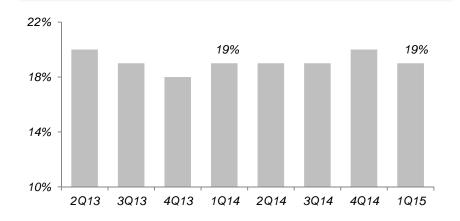
## **High Quality Investment Portfolio**

#### **Highlights**

- Portfolio composed primarily of GNMA and GSEbacked MBS and CMOs
- Continue to position portfolio for upcoming regulatory liquidity requirements:
  - 1Q15 average balance growth reflects actions taken at the end of 4Q14 to increase liquidity reserves
  - Growth and reinvestment of portfolio cash flows have been in GNMA securities (44% of total portfolio was GNMA at 3/31/15)
- Securities cash flows of \$1.0 billion in 1Q15, up slightly from \$.9 billion in 4Q14
- Average portfolio life at 3/31/15 of 3.5 years, compared to 3.6 years at 12/31/14



#### Securities to Total Assets (b)





- (a) Yield is calculated on the basis of amortized cost
- (b) Includes end of period held-to-maturity and available-for-sale securities

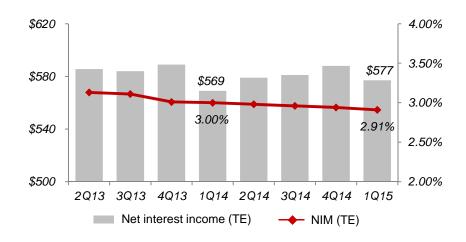
### **Net Interest Income and Margin**

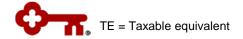
#### **Highlights**

- Net interest income up \$8 MM from the prior year, reflecting higher loan balances offset by lower earning asset yields
- NII down \$11 MM from the prior quarter, primarily due to fewer days in the first quarter of 2015
- The 3 basis point decline in net interest margin from 4Q14 reflects lower earning asset yields
- Maintaining moderate asset sensitive position
  - Naturally asset sensitive balance sheet flows: approximately 70% of loans variable rate
  - High quality investment portfolio with average life of 3.5 years
  - Flexibility to quickly adjust interest rate risk position

#### **Net Interest Income & Net Interest Margin Trend (TE)**

\$ in millions; continuing operations

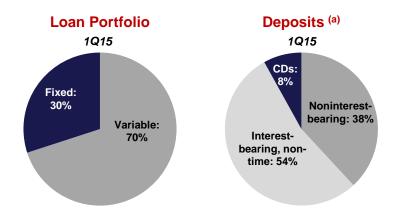




## **Interest Rate Risk Management**

### Actively managing a naturally asset sensitive balance sheet

#### **Naturally Asset Sensitive Balance Sheet**



#### **Investment Portfolio**



Balance sheet has relatively short duration and is more impacted by the short-end of the curve

#### **Actively Managing Rate Risk**

- Maintaining moderate asset sensitive position of ~3% (b) benefit to net interest income
  - Assumes 200 basis point increase in short-term rates over a 12-month period
- Utilize swaps for debt hedging and asset liability management
  - Fairly even pace of A/LM swap maturities

Swaps (\$ in B)	3/31/15 Notional Amt.	Wtd. Avg. Maturity (Yrs.)	Receive Rate	Pay Rate
A/L Management	\$ 10.5	2.0	.9%	.2%
Debt	6.1	3.8	2.2	.2
	\$ 16.6		1.4%	.2%

#### Flexibility to Adjust Rate Sensitivity with Swaps



Flexibility to adjust rate sensitivity for changes in balance sheet growth/mix as well as interest rate outlook



- (a) Excludes deposits in foreign office
- (b) Preliminary estimate; refer to Key's 10-Q filing, when available on key.com/ir, for an updated figure

### **Noninterest Income**

#### **Highlights**

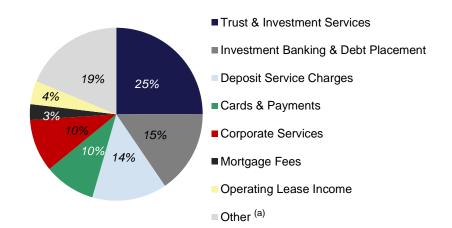
- Noninterest income up slightly from prior year, driven by:
  - Trust and investment services 11% higher
  - Cards and payments up 11%
  - Higher principal investing gains and corporate-owned life insurance
- Growth from prior year offset by:
  - Lower investment banking and debt placement (financial advisory fees)
  - Lower operating lease income and other leasing gains (leveraged lease termination in 1Q14)
- Comparison to prior quarter reflects seasonality and variability in business model
  - **Investment banking and debt placement:** lower revenue from loan syndications and financial advisory fees
  - Corporate-owned life insurance: seasonally higher in 4Q
  - Corporate services: strong activity in 4Q

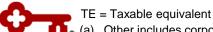
### **Noninterest Income**

\$ in millions; continuing operations



#### **1Q15 Noninterest Income Diversity**

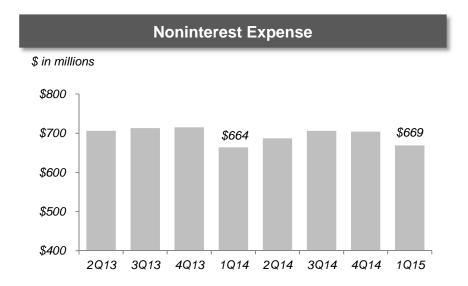


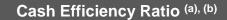


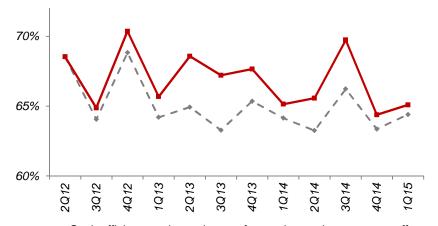
## **Focused Expense Management**

#### **Highlights**

- Noninterest expense up 1% in 1Q15 from prior year
  - Growth related to the 3Q14 Pacific Crest acquisition and higher employee benefits cost more than offset savings from continuous improvement efforts
- 1Q15 included \$7 MM of costs associated with continuous improvement and efficiency efforts
- Compared to the prior quarter, 1Q15 expenses were down 5%
  - Incentive compensation down \$35 MM
  - Marketing expense \$8 MM lower
  - Salaries \$6 MM lower
  - Professional fees down by \$5 MM
  - Employee benefits cost up \$19 MM







--- Cash efficiency ratio, excl. costs for continuous improvement efforts

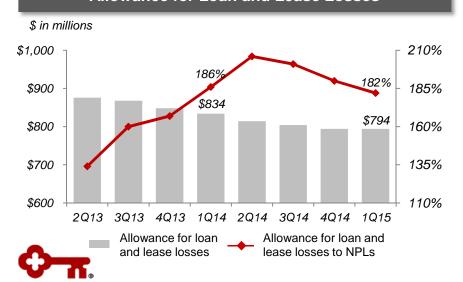


## **Strong Asset Quality**

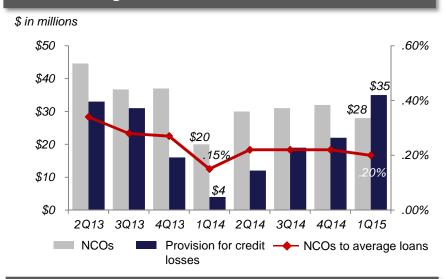
#### **Highlights**

- Net loan charge-offs remain below targeted range, at 20 basis points of average loans
- Total gross charge-offs down 18% from the prior year
- Higher provision for credit losses exceeded net charge-offs
- Nonperforming assets represented 79 basis points of period-end loans, OREO and other NPAs

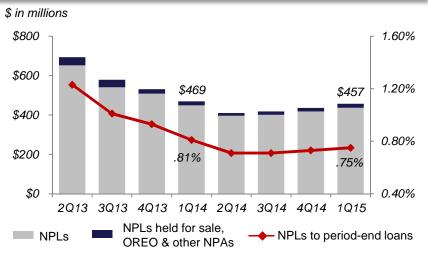
#### Allowance for Loan and Lease Losses



#### **Net Charge-offs & Provision for Credit Losses**



#### **Nonperforming Assets**



## **Credit Quality**

#### **Credit Quality by Portfolio**

\$ in millions	Period- end loans	Average Ioans	' I Charde I e			nperforming Ioans <sup>(c)</sup>		nding vance <sup>(d)</sup>	Allowance / period-end loans <sup>(d)</sup> (%)	Allowance / NPLs (%)		
	3/31/15	1Q15	1Q	15	1Q15		3/31/15	3/31/15		3/31/15	3/31/15	
Commercial, financial and agricultural (a)	\$ 28,783	\$ 28,321	\$ 7		.10	\$	98	\$	406	1.41	414.29	
Commercial real estate:												
Commercial Mortgage	8,162	8,095		-	-		30		148	1.81	493.33	
Construction	1,142	1,139		1	.36		12		28	2.45	233.33	
Commercial lease financing	4,064	4,070		(2)	(.20)		20		55	1.35	275.00	
Real estate – residential mortgage	2,231	2,229		2	.36		72		21	.94	29.17	
Home equity	10,523	10,576		5	.19		191		62	.59	32.46	
Credit cards	727	732		8	4.43		2		32	4.40	N/M	
Consumer other – Key Community Bank	1,547	1,546		4	1.05		2		21	1.36	N/M	
Consumer other – Exit Portfolio	774	804		3	1.51		10		21	2.71	210.00	
Continuing total (e)	\$ 57,953	\$ 57,512	\$	28	.20	\$	437	\$	794	1.37	181.69	
Discontinued operations	2,219	2,249		6	1.08		8		25	1.13	312.50	
Consolidated total	\$ 60,172	\$ 59,761	\$	34	.23	\$ 445		\$ 819		1.36	184.04	

N/M = Not meaningful

<sup>(</sup>a) 3-31-15 ending loan balance includes \$87 million of commercial credit card balances; 3-31-15 average loan balance includes \$87 million of assets from commercial credit cards

<sup>(</sup>b) Net loan charge-off amounts are annualized in calculation

<sup>(</sup>c) 3-31-15 NPL amount excludes \$12 million of purchased credit impaired loans

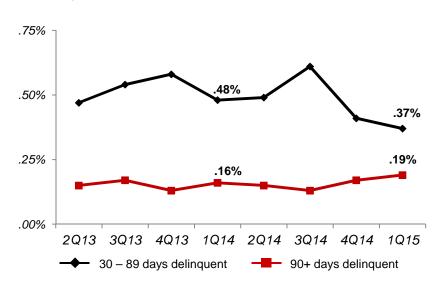
<sup>(</sup>d) 3-31-15 allowance by portfolio is estimated; refer to Key's 10-Q filing, when available on key.com/ir, for updated data

(e) 3-31-15 ending loan balance includes purchased loans of \$130 million, of which \$12 million were purchased credit impaired

## **Asset Quality Trends**

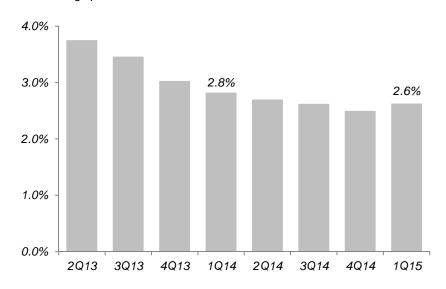
#### **Delinquencies to Period-end Total Loans**

#### Continuing operations



#### Criticized Outstandings<sup>(a)</sup> to Period-end Total Loans

#### Continuing operations



Metric (b)	1Q15		4Q14		3Q14		2Q14		1Q14	
Delinquencies to EOP total loans: 30-89 days	.37	%	.41	%	.61	%	.49	%	.48	%
Delinquencies to EOP total loans: 90+ days	.19		.17		.13		.15		.16	
NPLs to EOP portfolio loans	.75		.73		.71		.71		.81	
NPAs to EOP portfolio loans + OREO + Other NPAs	.79		.76		.74		.74		.85	
Allowance for loan losses to period-end loans	1.37		1.38		1.43		1.46		1.50	
Allowance for loan losses to NPLs	181.7		190.0		200.5		205.6		185.7	



<sup>(</sup>a) Loan and lease outstandings

## **Home Equity Portfolio**

#### **Highlights**

- High quality portfolio
- Community bank loans and lines: 98% of total portfolio; branchoriginated
  - 60% first lien position
  - Average FICO score of 770
  - Average LTV at origination: 71%

- \$4.0 billion of the total portfolio are fixed rate loans that require principal and interest payments; \$6.5 billion are lines
- \$1.4 billion in lines outstanding (13% of the total portfolio) come to end of draw period in the next four years
  - Proactive communication and client outreach initiated near end of draw period

#### Home Equity Portfolio – 3/31/15 \$ in millions, except average loan size Vintage (% of Loans) % of Loan Average Average Average Loans 2012 and 2008 and LTV (a) Loan Size (\$) FICO LTV>90% later 2011 2010 2009 prior **Balances** Loans and lines First lien 6,159 \$ 65,830 67% .5% 5% 3% 3% 36% 772 53% Second lien 4,111 53,239 766 76 3.6 35 5 3 3 54 \$ Community Bank 3 43 10.270 59.765 770 71 1.7 46 3 Exit portfolio 253 17,084 729 80 31.9 100 Total home equity portfolio 10,523 Nonaccrual loans and lines First lien 105 \$ 65,713 721 73% 1.1% 10% 3% 2% 5% 80% Second lien 48,942 80 2.0 2 2 4 77 711 4 88 182 77 5 Community Bank 57,367 717 1.5 3 2 83 75 Exit portfolio 9 22.867 699 27.0 100 Total home equity nonaccruals 191 First quarter net charge-offs (NCOs) Community Bank \$ 5 4% 3% 1% 92% % of average loans .19% Exit Portfolio % of average loans



(a) Average LTVs are at origination; current average LTVs for Community Bank total home equity loans and lines is approximately 70%, which is unchanged from the fourth quarter of 2014

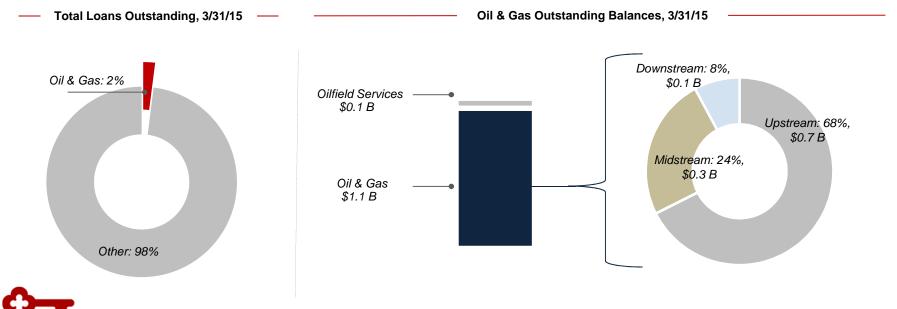
### Oil & Gas

### Longstanding history, expertise and relationships

#### **Strong Portfolio Characteristics**

- >10 years of experience in energy lending with >20 specialists dedicated to oil & gas
- Focused on middle market companies, aligned with our relationship strategy
- Portfolio regularly stress tested
- Primarily secured by proven reserves

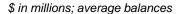
- >40% of clients' 2015 production is hedged
- Relationships contribute to noninterest income; ~5% of FY14 investment banking and debt placement fees
- Solid credit quality, with net charge-offs lower than overall portfolio
- Allowance reflects estimated impact of current oil prices

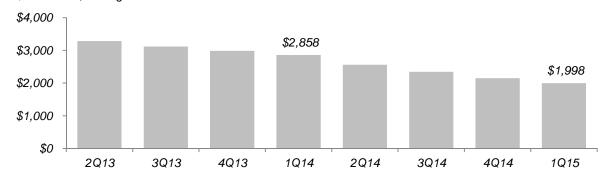


### **Exit Loan Portfolio**

#### **Exit Loan Portfolio**

\$ in millions	Balance	Balance Outstanding			nange	Net Loan Charge-offs				Balance on Nonperforming Status			
	3-31-15	3-31-15   12-31-14   ~~			-15 vs. -31-14	1Q1	Q15 <sup>(b)</sup> 4Q		4Q14 <sup>(b)</sup>		3-31-15		1-14
Residential properties – homebuilder	\$ 6	\$	10	\$	(4)	\$	1		-	\$	8	\$	9
Marine and RV floor plan	6		7		(1)		-		-		5		5
Commercial lease financing (a)	877		967		(90)		(1)	\$	3		-		1
Total commercial loans	889		984		(95)		-		3		13		15
Home equity – Other	253		267		(14)		-		-		9		10
Marine	730		779		(49)		2		3		9		15
RV and other consumer	50		54		(4)		1		(1)		1		1
Total consumer loans	1,033	1	1,100		(67)		3		2		19		26
Total exit loans in loan portfolio	1,922		2,084	\$	(162)	\$	3	\$	5	\$	32	\$	41
Discontinued operations – education lending business (not included in exit loans above)	\$ 2,219	\$ 2	2,295	\$	(76)	\$	6	\$	8	\$	8	\$	11





- (a) Includes (1) the business aviation, commercial vehicle, office products, construction and industrial leases; (2) Canadian lease financing portfolios; (3) European lease financing portfolios; and (4) all remaining balances related to lease in, lease out; sale in, lease out; service contract leases; and qualified technological equipment leases.
- (b) Credit amounts indicate recoveries exceeded charge-offs

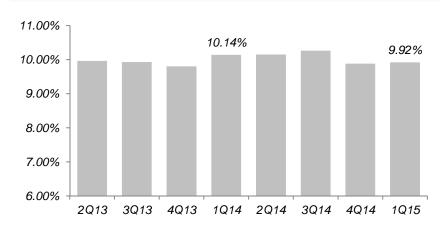


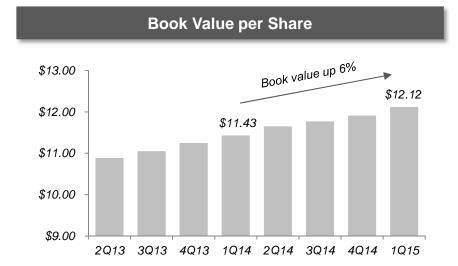
## **Strong Capital**

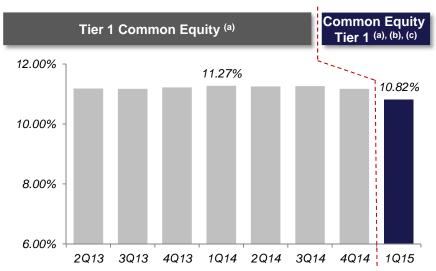
#### **Highlights**

- Disciplined capital management
  - Repurchased \$208 MM of common shares in 1Q15
- No objection from Federal Reserve on 2015 capital plan, including:
  - Share repurchase program of up to \$725 MM
  - 15% increase in quarterly common share dividend (subject to Board approval)
  - An additional increase in the quarterly common share dividend in 2016 (subject to Board approval)

#### Tangible Common Equity to Tangible Assets (a)







Note: Common share repurchase amounts include repurchases to offset issuances of common shares under our employee compensation plans

- (a) Non-GAAP measure: see slides 34-35 for reconciliations
- (b) 3-31-15 ratio is estimated; refer to Key's 10-Q filing, when available on key.com/ir, for an updated ratio
  - b) The Regulatory Capital Rules, effective January 1, 2015 for Key, introduced a new capital measure, "Common Equity Tier 1"

### **GAAP to Non-GAAP Reconciliation**

\$ in millions	e e										
ψπιπιποπ		3	3-31-15	12	2-31-14		-30-14	_ (	6-30-14	_ 3	3-31-14
	mmon equity to tangible assets at period end										
,	areholders' equity (GAAP)	\$	10,603	\$	10,530	\$	10,486	\$	10,504	\$	10,403
Less:	Intangible assets (a)		1,088		1,090		1,105		1,008		1,012
	Preferred Stock, Series A (b)	_	281		282	_	282		282	_	282
	Tangible common equity (non-GAAP)	\$	9,234	\$	9,158	\$	9,099	\$	9,214	\$	9,109
Total a	ssets (GAAP)	\$	94,206	\$	93,821	\$	89,784	\$	91,798	\$	90,802
Less:	Intangible assets (a)		1,088		1,090		1,105		1,008		1,012
	Tangible assets (non-GAAP)	\$	93,118	\$	92,731	\$	88,679	\$	90,790	\$	89,790
Tangib	le common equity to tangible assets ratio (non-GAAP)		9.92 %		9.88 %		10.26 %		10.15 %		10.14 %
Common E	quity Tier 1 at period end										
	areholders' equity (GAAP)	\$	10,603		-		-		-		-
Less:	Preferred Stock, Series A (b)	_	281		<u> </u>		<u> </u>				
	Common Equity Tier 1 capital before adjustments and deductions		10,322		-		-		-		-
	Goodwill		1,057		-		-		-		-
	Intangible assets, net of deferred tax liabilities		36		-		-		-		-
	Deferred tax assets		12		-		-		-		-
	Net unrealized gains (losses) on available-for-sale securities		52		-		-		-		-
	Accumulated gain (loss) on cash flow hedges		(8)		-		-		-		-
	Amounts recorded in accumulated other comprehensive income (loss)										
	related to pension and postretirements benefits costs	_	(364)	_	<del>-</del>	_		_	<del>-</del>	_	<del>-</del>
	Total Common Equity Tier 1 capital (c)	\$	9,537			_		_	<u>-</u>	_	
	k-weighted assets (regulatory) (c)	\$	88,123		-		-		-		-
Commo	on Equity Tier 1 ratio (non-GAAP) (c)		10.82 %		-		-		-		-
	non equity at period end										
•	areholders' equity (GAAP)		-	\$	10,530	\$	10,486	\$	10,504	\$	10,403
	ing capital securities		-		339		340		339		339
Less:	Goodwill		-		1,057		1,051		979		979
	Accumulated other comprehensive income (loss) (d)		-		(395)		(366)		(328)		(367)
	Other assets (e)	_	<u> </u>		83	_	110		86		84
	Total Tier 1 capital (regulatory)		-		10,124		10,031		10,106		10,046
Less:	Qualifying capital securities		-		339		340		339		339
	Preferred Stock, Series A (b)	_	-		282	_	282	_	282	_	282
	Total Tier 1 common equity (non-GAAP)	_	<u>-</u>	\$	9,503	\$	9,409	\$	9,485	\$	9,425
	k-weighted assets (regulatory)		-	\$	85,100	\$	83,547	\$	84,287	\$	83,637
Tier 1 d	common equity ratio (non-GAAP)		-		11.17 %		11.26 <b>%</b>		11.25 %		11.27 %

a) Three months ended 3/31/15, 12/31/14, 9/30/14, 6/30/14, and 3/31/14 exclude \$61 million, \$68 million, \$72 million, \$79 million, and \$84 million of period-end purchased credit card receivable intangible assets, respectively

Net of capital surplus

<sup>3-31-15</sup> amount is estimated; refer to Key's 10-Q filing, when available on key.com/ir, for updated data

Includes net unrealized gains or losses on securities available for sale (except for net unrealized losses on marketable equity securities), net gains or losses on cash flow hedges, and amounts resulting from the application of the applicable accounting guidance for defined benefit and other postretirement plans Other assets deducted from Tier 1 capital and net risk-weighted assets consist of disallowed intangible assets (excluding goodwill) and deductible portions of nonfinancial equity investments. There were no disallowed deferred tax assets at 12/31/14, 9/30/14, 6/30/14, and 3/31/14

## **GAAP** to Non-GAAP Reconciliation (continued)

\$ in millions				Th	ree n	onths ended	t			
	3-	-31-15	12	2-31-14		-30-14	6	6-30-14	_ 3	3-31-14
Pre-provision net revenue										
Net interest income (GAAP)	\$	571	\$	582	\$	575	\$	573	\$	563
Plus: Taxable-equivalent adjustment		6		6		6		6		6
Noninterest income (GAAP)		437		490		417		455		435
Less: Noninterest expense (GAAP)		669		704		706		687		664
Pre-provision net revenue from continuing operations (non-GAAP)	\$	345	\$	374	\$	292	\$	343	\$	340
Average tangible common equity										
Average Key shareholders' equity (GAAP)	\$	10,570	\$	10,562	\$	10,473	\$	10,459	\$	10,371
Less: Intangible assets (average) (a)		1,089		1,096		1,037		1,010		1,013
Preferred Stock, Series A (average)		290		291		291		291		291_
Average tangible common equity (non-GAAP)	\$	9,191	\$	9,175	\$	9,145	\$	9,158	\$	9,067
Return on average tangible common equity from continuing operations										
Net income (loss) from continuing operations attributable to Key common										
shareholders (GAAP)	\$	222	\$	246	\$	197	\$	242	\$	232
Average tangible common equity (non-GAAP)		9,191		9,175		9,145		9,158		9,067
Return on average tangible common equity from continuing operations (non-GAAP)		9.80 %		10.64 %		8.55 %		10.60 %		10.38 %
Return on average tangible common equity consolidated										
Net income (loss) attributable to Key common shareholders (GAAP)	\$	227	\$	248	\$	180	\$	214	\$	236
Average tangible common equity (non-GAAP)		9,191		9,175		9,145		9,158		9,067
Return on average tangible common equity consolidated (non-GAAP)		10.02 %		10.72 %		7.81 %		9.37 %		10.56 %
Cash efficiency ratio										
Noninterest expense (GAAP)	\$	669	\$	704	\$	706	\$	687	\$	664
Less: Intangible asset amortization (GAAP)		9		10		10		9		10
Adjusted noninterest expense (non-GAAP)	\$	660	\$	694	\$	696	\$	678	\$	654
Net interest income (GAAP)	\$	571	\$	582	\$	575	\$	573	\$	563
Plus: Taxable-equivalent adjustment		6		6		6		6		6
Noninterest income (GAAP)		437		490		417		455	_	435
Total taxable-equivalent revenue (non-GAAP)	\$	1,014	\$	1,078	\$	998	\$	1,034	\$	1,004
Cash efficiency ratio (non-GAAP)		65.1 %		64.4 %		69.7 %		65.6 %		65.1 %



# Common Equity Tier 1 Under the Regulatory Capital Rules (estimated) (a)

KeyCorp & Subsidiaries

\$ in billions	ter ended 31, 2015	
Common Equity Tier 1 under current regulatory rules	\$ 9.5	
Adjustments from current regulatory rules to the Regulatory Capital Rules:		
Deferred tax assets and other assets (b)	(.1)	
Common Equity Tier 1 anticipated under the Regulatory Capital Rules (c)	\$ 9.5	
Net risk-weighted assets under current regulatory rules	\$ 88.1	
Adjustments from current regulatory rules to the Regulatory Capital Rules:		
Mortgage servicing assets (d)	.5	
Deferred tax assets (d)	.3	
Significant investments (d)	.5	
Total risk-weighted assets anticipated under the Regulatory Capital Rules (c)	\$ 89.5	
Common Equity Tier 1 under the Regulatory Capital Rules	10.6	%

#### Table may not foot due to rounding

- (a) Common Equity Tier 1 capital is a non-generally accepted accounting principle (GAAP) financial measure that is used by investors, analysts and bank regulatory agencies to assess the capital position of financial services companies. Management reviews Common Equity Tier 1 along with other measures of capital as part of its financial analyses
- (b) Includes the deferred tax asset subject to future taxable income for realization, primarily tax credit carryforwards, as well as the deductible portion of purchased credit card receivables
- (c) The anticipated amount of regulatory capital and risk-weighted assets is based upon the federal banking agencies' Regulatory Capital Rules (as fully phased-in on January 1, 2019); Key is subject to the Regulatory Capital Rules under the "standardized approach"
- (d) Item is included in the 10%/15% exceptions bucket calculation and is risk-weighted at 250% under the fully implemented final rule

