

# KeyCorp

## Third Quarter 2015 Earnings Review

October 15, 2015

**Beth E. Mooney**

Chairman and  
Chief Executive Officer

**Don Kimble**

Chief Financial Officer



# FORWARD-LOOKING STATEMENTS AND ADDITIONAL INFORMATION DISCLOSURE

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements do not relate strictly to historical or current facts. Forward-looking statements usually can be identified by the use of words such as “goal,” “objective,” “plan,” “expect,” “assume,” “anticipate,” “intend,” “project,” “believe,” “estimate,” or other words of similar meaning. Forward-looking statements provide management’s current expectations or forecasts of future events, circumstances, results or aspirations. Forward-looking statements, by their nature, are subject to assumptions, risks, and uncertainties, many of which are outside of our control. Our actual results may differ materially from those set forth in our forward-looking statements.

There is no assurance that any list of risks and uncertainties or risk factors is complete. Factors that could cause actual results to differ from those described in forward-looking statements include, but are not limited to: (1) deterioration of commercial real estate market fundamentals; (2) declining asset prices; (3) adverse changes in credit quality trends; (4) our concentrated credit exposure in commercial, financial, and agricultural loans; (5) defaults by our loan counterparties or clients; (6) the extensive and increasing regulation of the U.S. financial services industry; (7) changes in accounting policies, standards, and interpretations; (8) increasing capital and liquidity standards under applicable regulatory rules; (9) unanticipated changes in our liquidity position, including but not limited to, changes in the cost of liquidity, our ability to enter the financial markets and to secure alternative funding sources; (10) our ability to receive dividends from our subsidiary, KeyBank; (11) downgrades in our credit ratings or those of KeyBank; (12) operational or risk management failures by us or critical third-parties; (13) breaches of security or failures of our technology systems due to technological or other factors and cybersecurity threats; (14) negative outcomes from claims or litigation; (15) the occurrence of natural or man-made disasters or conflicts or terrorist attacks; (16) a reversal of the U.S. economic recovery due to financial, political or other shocks; (17) our ability to anticipate interest rate changes and manage interest rate risk; (18) deterioration of economic conditions in the geographic regions where we operate; (19) the soundness of other financial institutions; (20) our ability to attract and retain talented executives and employees and to manage our reputational risks; (21) our ability to timely and effectively implement our strategic initiatives; (22) increased competitive pressure due to industry consolidation; (23) unanticipated adverse effects of strategic partnerships or acquisitions and dispositions of assets or businesses; and (24) our ability to develop and effectively use the quantitative models we rely upon in our business planning.

We provide greater detail regarding these factors in our 2014 Form 10-K and subsequent filings, which are available online at [www.key.com/ir](http://www.key.com/ir) and [www.sec.gov](http://www.sec.gov). Any forward-looking statements made by us or on our behalf speak only as of the date they are made, and Key does not undertake any obligation to update any forward-looking statement to reflect the impact of subsequent events or circumstances.

This presentation also includes certain non-GAAP financial measures related to “tangible common equity,” “Common Equity Tier 1,” “Tier 1 common equity,” “pre-provision net revenue,” and “cash efficiency ratio.” Management believes these ratios may assist investors, analysts and regulators in analyzing Key’s financials. Although Key has procedures in place to ensure that these measures are calculated using the appropriate GAAP or regulatory components, they have limitations as analytical tools and should not be considered in isolation, or as a substitute for analysis of results under GAAP. For more information on these calculations and to view the reconciliations to the most comparable GAAP measures, please refer to the Appendix of this presentation and to page 97 of our Form 10-Q dated June 30, 2015.



# Investor Highlights – 3Q15

## Positive Operating Leverage

- **Generated positive operating leverage from prior year**
- **Revenue up 7% from 3Q14: higher net interest income and noninterest income**
  - Average loans increased 6%, driven by a 15% increase in CF&A loans
  - Strong fee-based income from corporate services, investment banking and debt placement fees, and cards and payments income
- **Expenses well-managed**
  - 3Q15 results include a pension settlement charge and full-quarter impact from the September 2014 Pacific Crest Securities acquisition

## Strong Risk Management

- **Asset quality remains strong**
  - NCOs represented 27 bps of average loans in 3Q15, below targeted range
  - NPLs remain at a low level: 67 bps of period-end loans
- **Remaining disciplined with structure and relationship focus**

## Disciplined Capital Management

- **Repurchased \$123 million of common shares in 3Q15 <sup>(a)</sup>**
- **Total 2015 payout estimated to be among the highest in our peer group for third consecutive year**



(a) Common share repurchase amount includes repurchases to offset issuances of common shares under our employee compensation plans

# Financial Review



# Financial Highlights

|   | Metrics  | 3Q15   | 2Q15   | 1Q15   | 4Q14   | 3Q14   |
|---|--|--------|--------|--------|--------|--------|
| <b>Financial Performance</b> <sup>(a)</sup>     | EPS – assuming dilution                                  | \$ .26 | \$ .27 | \$ .26 | \$ .28 | \$ .23 |
|   | Cash efficiency ratio <sup>(e)</sup>                     | 66.9 % | 65.1 % | 65.1 % | 64.4 % | 69.7 % |
|   | Net interest margin (TE)                                 | 2.87   | 2.88   | 2.91   | 2.94   | 2.96   |
|   | Return on average total assets                           | .95    | 1.03   | 1.03   | 1.12   | .92    |
| <b>Balance Sheet Growth</b> <sup>(a), (b)</sup> | Total loans and leases                                   | 6 %    | 4 %    | 5 %    | 5 %    | 5 %    |
|   | CF&A loans   | 15     | 10     | 12     | 12     | 11     |
|   | Deposits (excl. foreign deposits)                        | 3      | 6      | 5      | 2      | 4      |
| <b>Capital</b> <sup>(c)</sup>                   | Common Equity Tier 1 <sup>(d), (e)</sup>                 | 10.5 % | 10.7 % | 10.6 % | -      | -      |
|   | Tier 1 common equity <sup>(e)</sup>                      | -      | -      | -      | 11.2 % | 11.3 % |
|   | Tier 1 risk-based capital <sup>(d)</sup>                 | 10.9   | 11.1   | 11.0   | 11.9   | 12.0   |
|   | Tangible common equity to tangible assets <sup>(e)</sup> | 9.9    | 9.9    | 9.9    | 9.9    | 10.3   |
| <b>Asset Quality</b> <sup>(a)</sup>             | NCOs to average loans                                    | .27 %  | .25 %  | .20 %  | .22 %  | .22 %  |
|   | NPLs to EOP portfolio loans                              | .67    | .72    | .75    | .73    | .71    |
|   | Allowance for loan losses to EOP loans                   | 1.31   | 1.37   | 1.37   | 1.38   | 1.43   |

TE = Taxable equivalent, EOP = End of Period

(a) From continuing operations

(b) Year-over-year average balance growth

(c) From consolidated operations

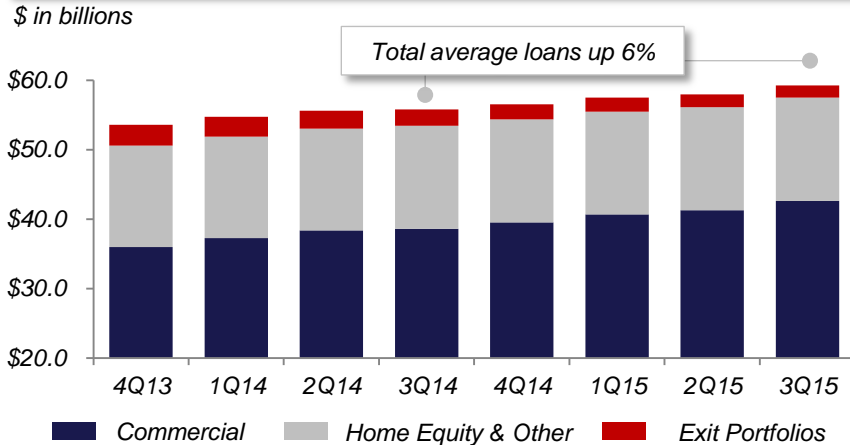
(d) 9-30-15 ratios are estimated

(e) Non-GAAP measure: see Appendix for reconciliation



# Loans

## Total Average Loans



## Highlights

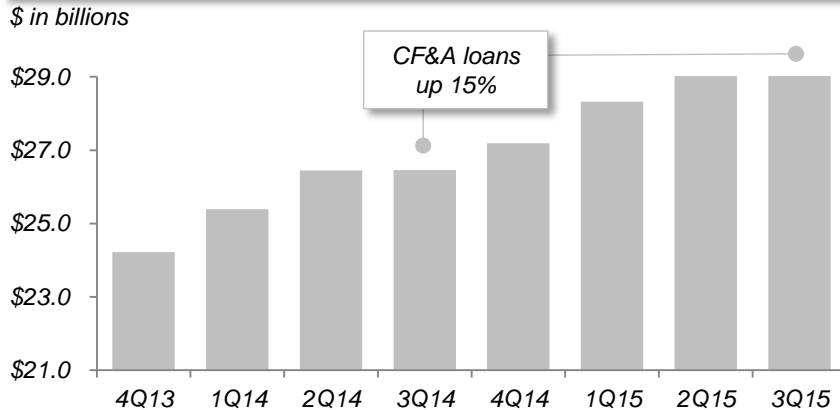
### Average Loans

- Average total loans up 6% in 3Q15 from prior year, driven by CF&A loans up 15%
  - Average total loans up in both the Community Bank and the Corporate Bank

### Period-End Loans

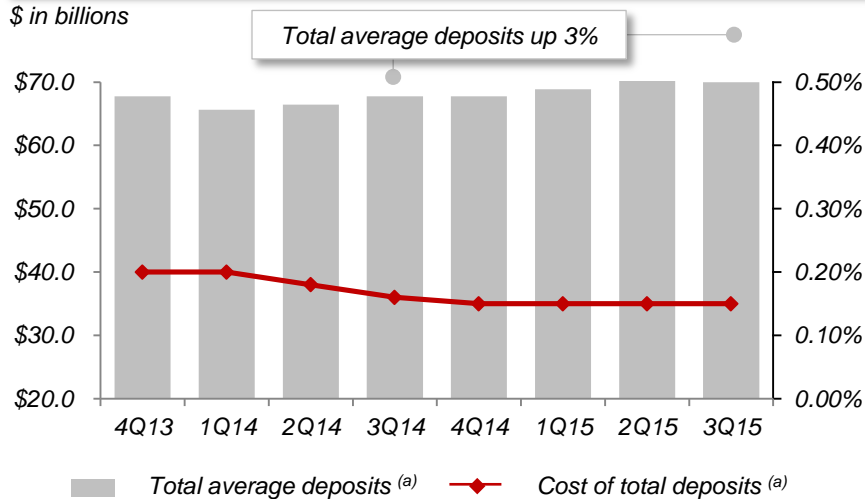
- Period-end total loans up 7% in 3Q15 from prior year, driven by CF&A loans up 17%
  - Period-end total loans up in both the Community Bank and the Corporate Bank
- Total commitments continue to grow with utilization relatively stable

## Average Commercial, Financial & Agricultural Loans

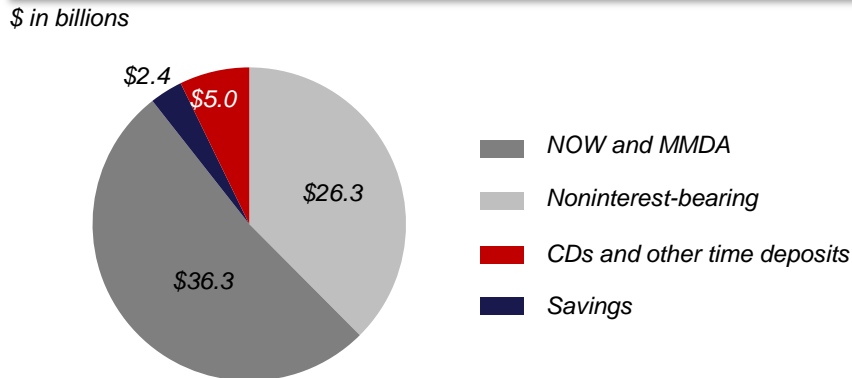


# Deposits

## Average Deposits (a)



## 3Q15 Deposit Mix



## Highlights

### vs. Prior Quarter

- Deposits down slightly from 2Q15 reflecting:
  - Decline in short-term noninterest-bearing deposit balances from commercial clients and lower certificates of deposit
  - Partially offset by increases in NOW and MMDA
- Interest-bearing liability cost remains relatively stable at .53%

### vs. Prior Year

- Deposit cost continues to improve compared to prior year
- Deposit growth of 3% from 3Q14 related to:
  - Continued growth in commercial mortgage servicing
  - Inflows from both commercial and consumer clients
  - Transaction deposit balances up 4% from 3Q14



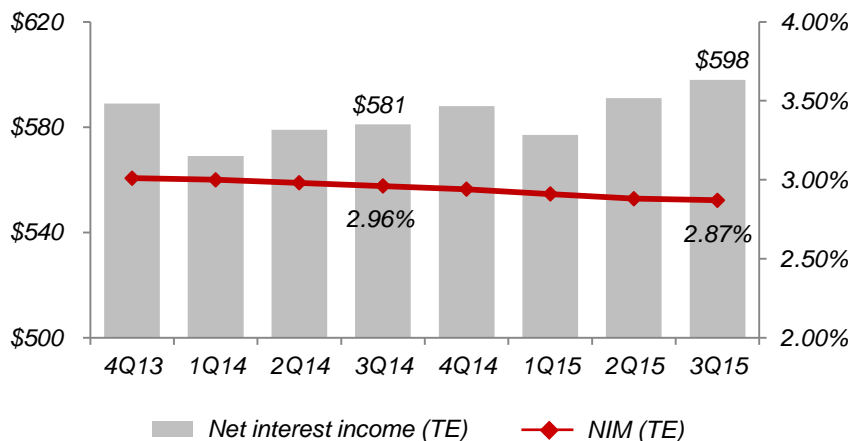
Note: Transaction deposits include noninterest-bearing, as well as NOW and MMDA

(a) Excludes deposits in foreign office

# Net Interest Income and Margin

## Net Interest Income & Net Interest Margin Trend (TE)

\$ in millions; continuing operations



| NIM Change (bps):                                    | vs. 2Q15      |
|--|---------------|
| Earning asset mix / lower levels of excess liquidity | 0.03          |
| Lower earning asset yields                           | (0.02)        |
| Loan fees  | (0.02)        |
| <b>Total Change</b>                                  | <b>(0.01)</b> |

## Highlights

### vs. Prior Quarter

- NII up \$7 MM, or 1%, from the prior quarter, primarily due to improvement in the earning asset mix, partially offset by lower earning asset yields and loan fees

### vs. Prior Year

- Net interest income up \$17 MM, or 3%, from the prior year, reflecting higher earning asset balances, partially offset by lower earning asset yields

### Maintained moderate asset sensitivity

- Naturally asset sensitive balance sheet flows: approximately 70% of loans variable rate
- High quality investment portfolio with average life of 3.8 years
- Flexibility to quickly adjust interest rate risk position



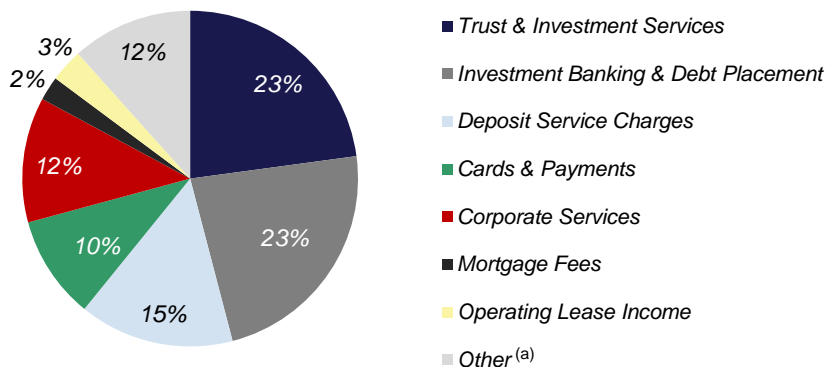
TE = Taxable equivalent



# Noninterest Income

## Noninterest Income

| <i>\$ in millions</i>                          | 3Q15          | vs. 2Q15       | vs. 3Q14     |
|--|---------------|----------------|--------------|
| Trust and investment services income           | \$ 108        | \$ (3)         | \$ 9         |
| Investment banking and debt placement fees     | 109           | (32)           | 21           |
| Service charges on deposit accounts            | 68            | 5              | -            |
| Operating lease income and other leasing gains | 15            | (9)            | (2)          |
| Corporate services income                      | 57            | 14             | 15           |
| Cards and payments income                      | 47            | -              | 5            |
| Corporate-owned life insurance                 | 30            | -              | 4            |
| Consumer mortgage income                       | 3             | (1)            | -            |
| Mortgage servicing fees                        | 11            | 2              | 2            |
| Net gains (losses) from principal investing    | 11            | -              | 2            |
| Other income                                   | 11            | 6              | (3)          |
| <b>Total noninterest income</b>                | <b>\$ 470</b> | <b>\$ (18)</b> | <b>\$ 53</b> |



(a) Other includes corporate-owned life insurance, principal investing, etc.

## Highlights

### vs. Prior Quarter

- Noninterest income down 4% from 2Q15:
  - Lower investment banking and debt placement fees, reflecting normal variability
  - Offset by strong corporate services income, other income, and increased service charges on deposit accounts

### vs. Prior Year

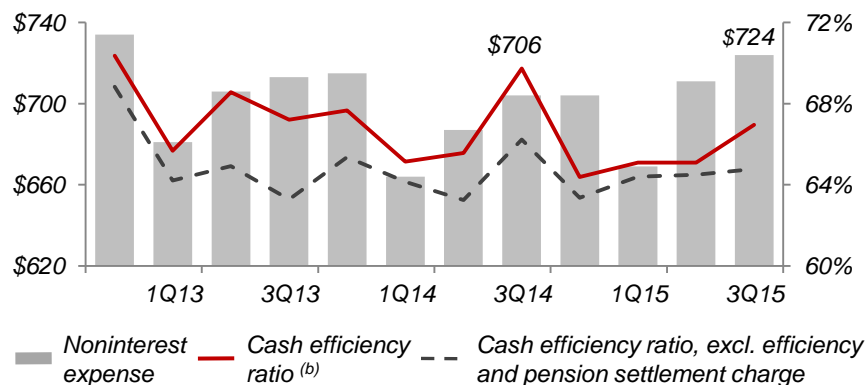
- Noninterest income up 13% from 3Q14, driven by strength in core businesses:
  - Corporate services income up \$15 MM
  - Investment banking and debt placement fees up \$21 MM
  - Cards and payments income up \$5 MM



# Noninterest Expense

## Noninterest Expense

| \$ in millions  | 3Q15          | vs. 2Q15      | vs. 3Q14     |
|---|---------------|---------------|--------------|
| Personnel <sup>(a)</sup>  | \$ 426        | \$ 18         | \$ 21        |
| Net occupancy   | 60            | (6)           | (6)          |
| Computer processing   | 41            | (1)           | 2            |
| Business services, professional fees                                  | 40            | (2)           | 4            |
| Equipment   | 22            | -             | (3)          |
| Operating lease expense   | 11            | (1)           | -            |
| Marketing   | 17            | 2             | 2            |
| FDIC assessment   | 8             | -             | (1)          |
| Intangible asset amortization   | 9             | -             | (1)          |
| OREO expense, net   | 2             | 1             | 1            |
| Other expense   | 88            | 2             | (1)          |
| <b>Total noninterest expense</b>                                      | <b>\$ 724</b> | <b>\$ 13</b>  | <b>\$ 18</b> |
| <b>Total noninterest expense</b><br>(excl. pension settlement charge) | <b>\$ 705</b> | <b>\$ (6)</b> | <b>\$ 19</b> |



(a) Includes a pension settlement charge of \$19 million in 3Q15 and \$20 million in 3Q14  
 (b) Non-GAAP measure: see Appendix for reconciliation

## Highlights

### vs. Prior Quarter

- Expense growth of 2% from 2Q15
  - Pension settlement charge of \$19 MM in 3Q15
  - Impact from increase in business days
  - Offset by:
    - Lower occupancy costs
    - Lower performance-based compensation related to capital markets business performance

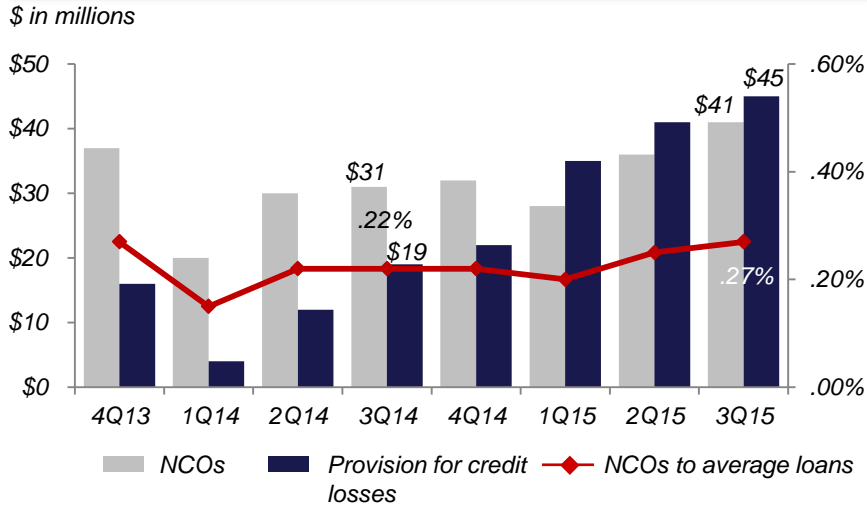
### vs. Prior Year

- 3Q15 noninterest expense up 3% from 3Q14
  - A full-quarter impact of the September 2014 acquisition of Pacific Crest Securities
  - Higher personnel costs related to:
    - Investments in senior bankers and client-facing roles in the Community Bank and Corporate Bank
    - Higher performance-based compensation related to strong capital markets business



# Credit Quality

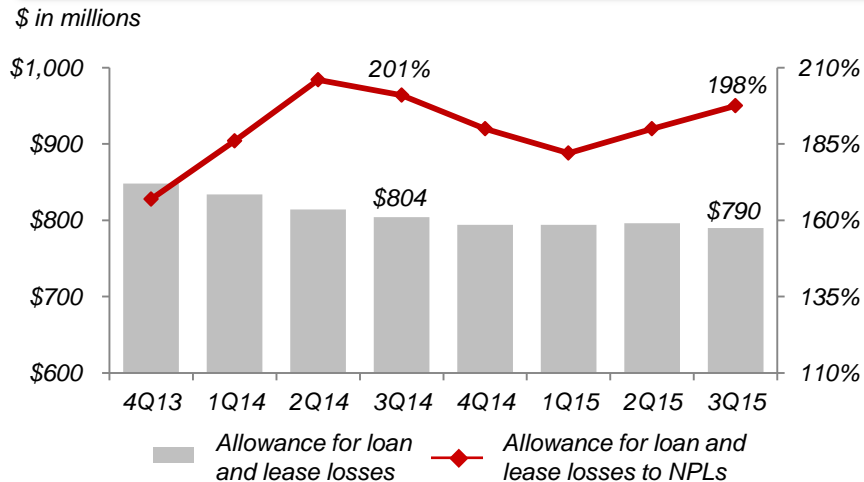
## Net Charge-offs & Provision for Credit Losses



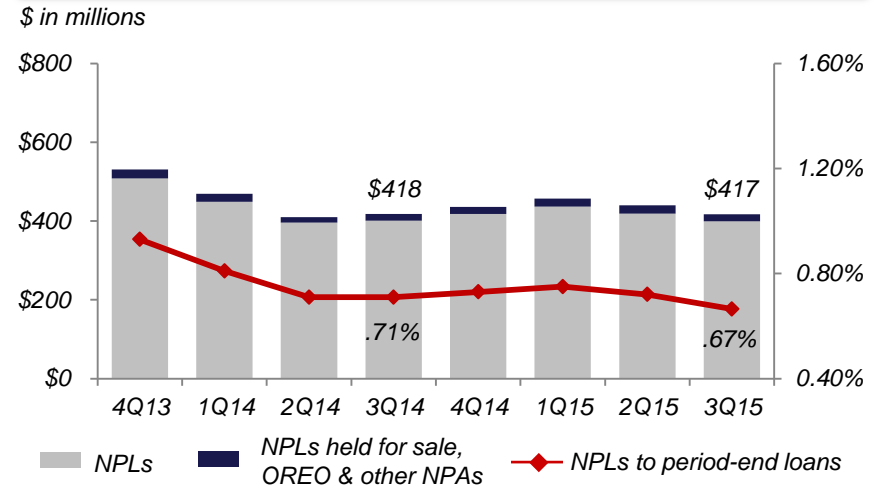
## Highlights

- Net loan charge-offs remain below targeted range, at 27 basis points of average loans
- Nonperforming loans represented 67 basis points of period-end loans
- Allowance for loan and lease losses represented 1.31% of period-end loans: 198% coverage of nonperforming loans

## Allowance for Loan and Lease Losses

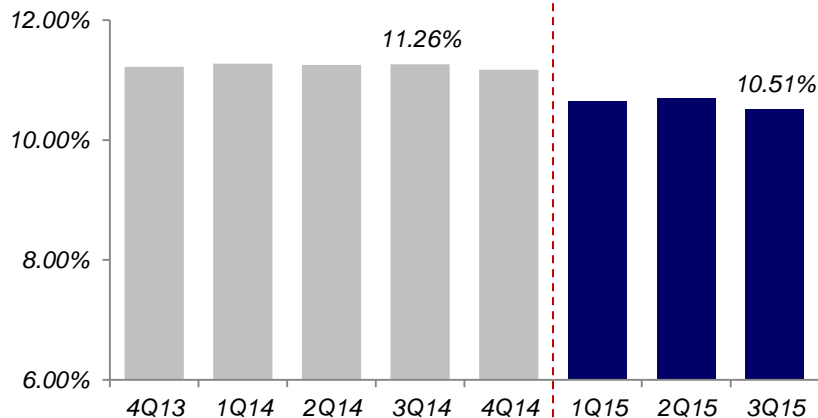


## Nonperforming Assets



# Capital

## Tier 1 Common Equity (a)

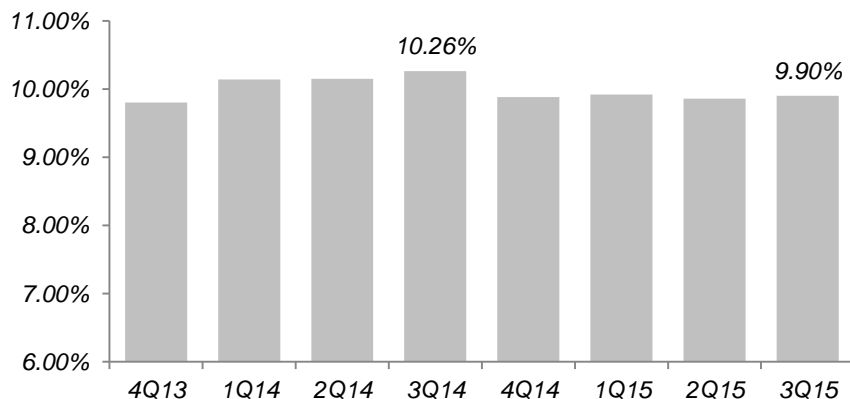


## Common Equity Tier 1 (a), (b), (c)

## Highlights

- **Disciplined capital management**
  - Executing on capital priorities: organic growth, dividends, share repurchases and opportunistic growth
- **2015 Capital Plan includes share repurchases of up to \$725 million in common shares (2Q15 through 2Q16)**
  - Repurchased \$123 MM of common shares in 3Q15
  - Year-to-date shareholder payout is estimated to be among the highest in our peer group

## Tangible Common Equity to Tangible Assets (a)



Note: Common share repurchase amounts include repurchases to offset issuances of common shares under our employee compensation plans

(a) Non-GAAP measure: see Appendix for reconciliations

(b) 9-30-15 ratio is estimated

(c) The Regulatory Capital Rules, effective January 1, 2015 for Key, introduced a new capital measure, "Common Equity Tier 1"



# Outlook and Expectations

|                           | FY 2015   |
|---------------------------|---|
| Average Loans             | <ul style="list-style-type: none"> <li>Mid-single digit growth vs. FY 2014</li> </ul>   |
| Net Interest Income       | <ul style="list-style-type: none"> <li>Up low single-digits without the benefit of higher rates</li> <li>NIM: down from FY 2014, reflecting continued elevated levels of liquidity; relatively stable with 2Q15 reported level</li> </ul> |
| Noninterest Income        | <ul style="list-style-type: none"> <li>Mid-single digit growth compared to 2014</li> </ul>  |
| Expense                   | <ul style="list-style-type: none"> <li>Relatively stable with 2014</li> </ul>   |
| Efficiency / Productivity | <ul style="list-style-type: none"> <li>Positive operating leverage</li> </ul>   |
| Asset Quality             | <ul style="list-style-type: none"> <li>Net charge-offs to average loans below targeted range of 40 – 60 bps</li> <li>Provision expected to approximate net charge-offs</li> </ul>   |
| Capital                   | <ul style="list-style-type: none"> <li>Disciplined management of capital including dividends and share repurchases</li> </ul>   |



# Appendix



# Progress on Targets for Success

|                                       | Metrics <sup>(a)</sup>                       | 3Q15  | 2Q15  | Targets       |
|---------------------------------------|--|-------|-------|---------------|
| Balance Sheet Efficiency              | Loan to deposit ratio <sup>(b)</sup>         | 89%   | 87%   | 90% - 100%    |
| Moderate Risk Profile                 | NCOs to average loans                        | .27%  | .25%  | 40 - 60 bps   |
|                                       | Provision for credit losses to average loans | .30%  | .28%  |               |
| High Quality, Diverse Revenue Streams | Net interest margin                          | 2.87% | 2.88% | LT: >3.50%    |
|                                       | Noninterest income to total revenue          | 44%   | 45%   | >40%          |
| Positive Operating Leverage           | Cash efficiency ratio <sup>(c)</sup>         | 66.9% | 65.1% | LT: <60%      |
| Disciplined Capital Management        | Return on average assets                     | .95%  | 1.03% | 1.00% - 1.25% |



(a) Continuing operations, unless otherwise noted

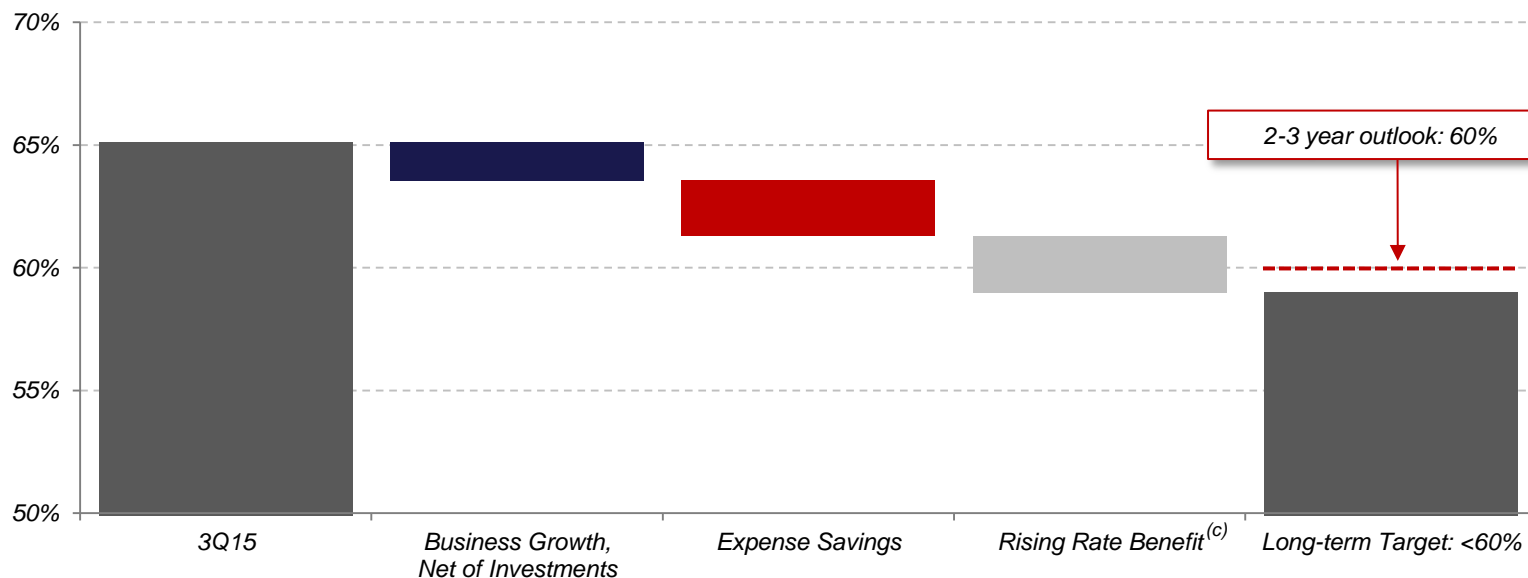
(b) Represents period-end consolidated total loans and loans held for sale divided by period-end consolidated total deposits (excluding deposits in foreign office)

(c) Excludes intangible asset amortization; non-GAAP measure: see Appendix for reconciliation

# Efficiency Ratio: Driving to 60% and Below

Business plans and macroeconomic environment provide path to an efficiency ratio below 60%

## Cash Efficiency Ratio<sup>(a),(b)</sup> Outlook



Long-term, committed to moving below 60%



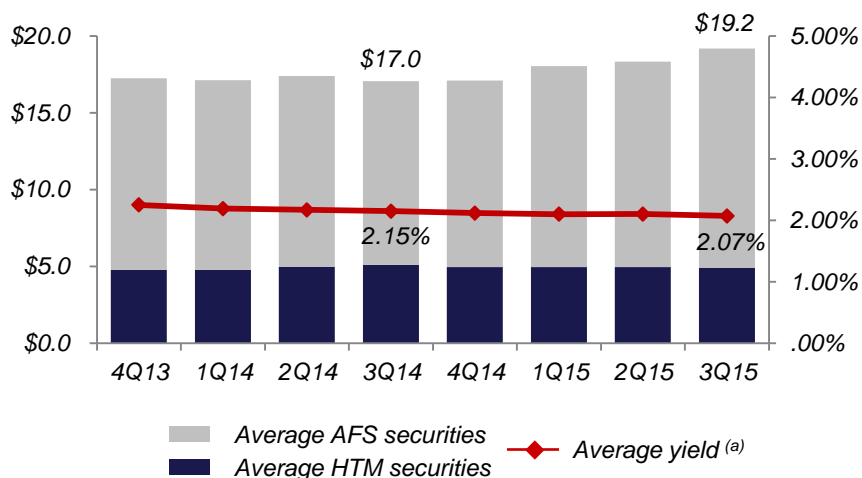
- (a) Non-GAAP measure: see Appendix for reconciliation
- (b) 3Q15 cash efficiency ratio excludes pension settlement charge of \$19 million
- (c) Assumes implied forward curve



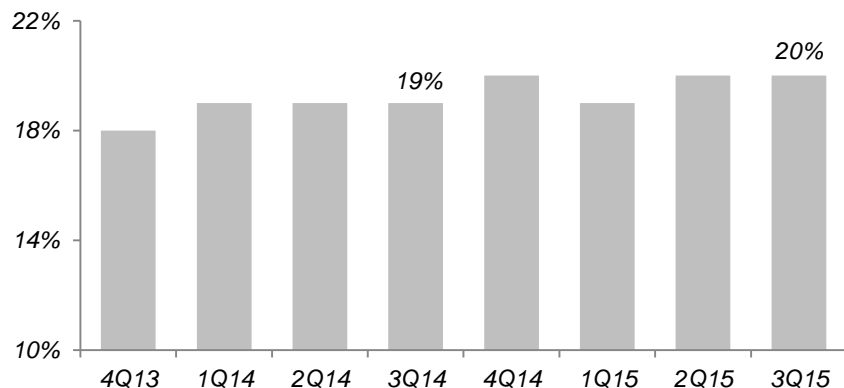
# Investment Portfolio

## Average Total Investment Securities

\$ in billions



## Securities to Total Assets (b)



## Highlights

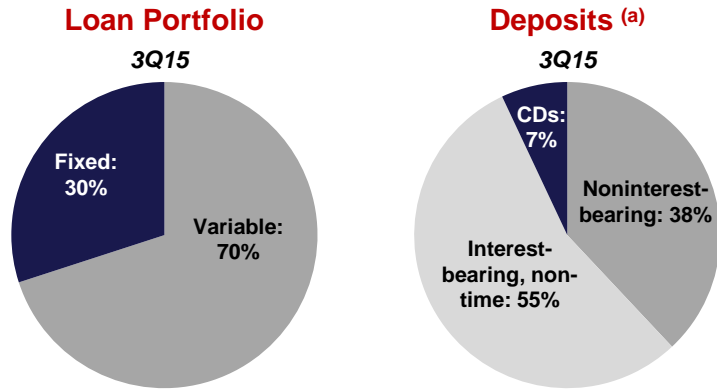
- Portfolio composed primarily of GNMA and GSE-backed MBS and CMOs
- Continue to position portfolio for upcoming regulatory liquidity requirements:
  - 2015 average balance growth reflects actions taken to increase liquidity reserves
  - Growth and reinvestment of portfolio cash flows have been predominantly in GNMA securities (~49% of total portfolio was GNMA at 9/30/15)
- Securities cash flows of \$1.1 billion in 3Q15, unchanged from 2Q15
- Average portfolio life at 9/30/15 of 3.8 years, unchanged from 6/30/15



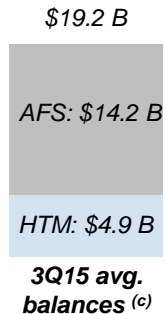
(a) Yield is calculated on the basis of amortized cost  
 (b) Includes end-of-period held-to-maturity and available-for-sale securities

# Interest Rate Risk Management

## Naturally Asset Sensitive Balance Sheet



## Investment Portfolio



- High quality
- Fixed rate agency MBS and CMOs
- Average maturity: 3.8 years
- GNMA total 49% of total portfolio
- Reinvesting cash flows into GNMA

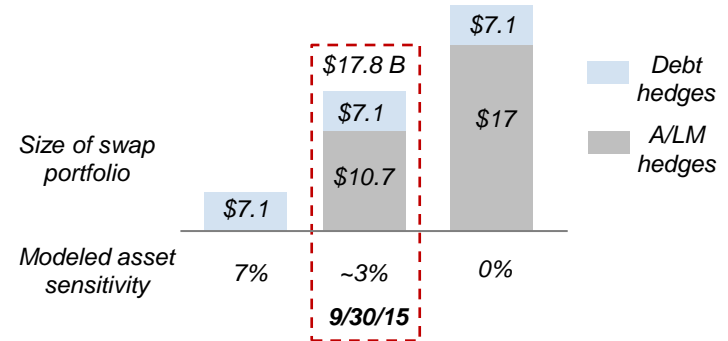
Balance sheet has relatively short duration and is impacted by the short-end of the curve

## Actively Managing Rate Risk

- **Maintained moderate asset sensitive position of ~3% (b)**
  - Assumes 200 basis point increase in short and intermediate-term rates over a 12-month period
- **Utilize swaps for debt hedging and asset liability management**
  - Fairly even pace of A/LM swap maturities
  - \$2.9B A/LM swaps scheduled to mature by year end 2016

| Swaps (\$ in B) | 9/30/15 Notional Amt. | Wtd. Avg. Maturity (Yrs.) | Receive Rate | Pay Rate   |
|-----------------|-----------------------|---------------------------|--------------|------------|
| A/L Management  | \$ 10.7               | 2.6                       | 1.0%         | .2%        |
| Debt            | 7.1                   | 3.9                       | 2.0          | .2         |
|                 | <b>\$ 17.8</b>        |                           | <b>1.4%</b>  | <b>.2%</b> |

## Flexibility to Adjust Rate Sensitivity with Swaps (c)



Flexibility to adjust rate sensitivity for changes in balance sheet growth/mix as well as interest rate outlook

Note: Loan, deposit and investment portfolio balances reflect quarterly average balances

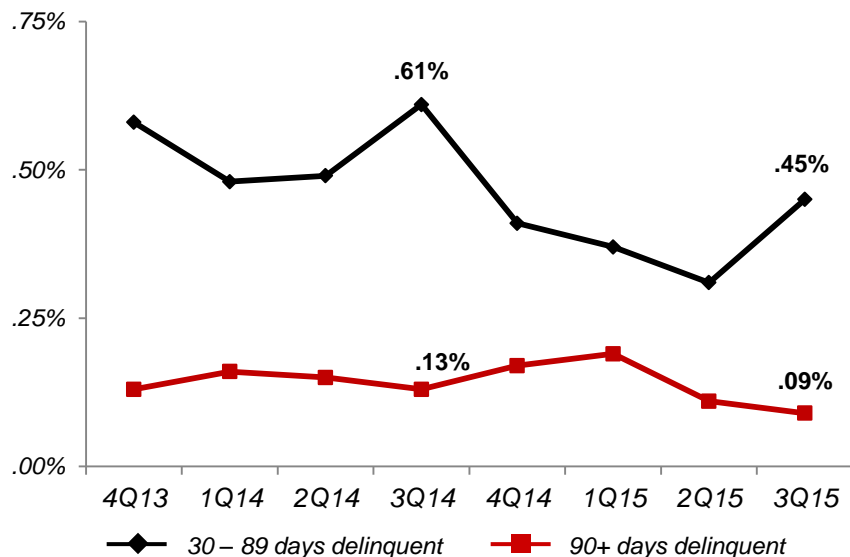
- (a) Excludes deposits in foreign office
- (b) Preliminary estimate
- (c) May not foot due to rounding



# Credit Quality Trends

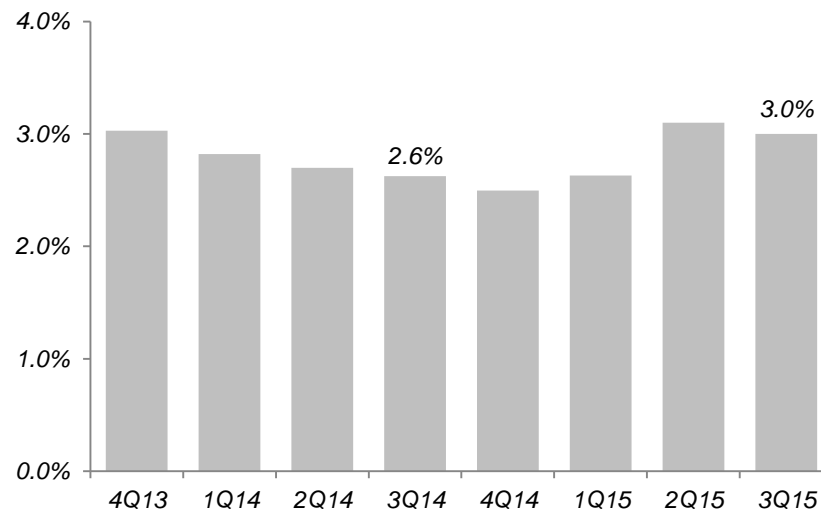
## Delinquencies to Period-end Total Loans

Continuing operations



## Criticized Outstandings<sup>(a)</sup> to Period-end Total Loans

Continuing operations



| Metric <sup>(b)</sup>                           | 3Q15  | 2Q15  | 1Q15  | 4Q14  | 3Q14  |
|---|-------|-------|-------|-------|-------|
| Delinquencies to EOP total loans: 30-89 days    | .45 % | .31 % | .37 % | .41 % | .61 % |
| Delinquencies to EOP total loans: 90+ days      | .09   | .11   | .19   | .17   | .13   |
| NPLs to EOP portfolio loans                     | .67   | .72   | .75   | .73   | .71   |
| NPAs to EOP portfolio loans + OREO + Other NPAs | .69   | .75   | .79   | .76   | .74   |
| Allowance for loan losses to period-end loans   | 1.31  | 1.37  | 1.37  | 1.38  | 1.43  |
| Allowance for loan losses to NPLs               | 197.5 | 190.0 | 181.7 | 190.0 | 200.5 |



(a) Loan and lease outstandings  
(b) From continuing operations

# Credit Quality

## Credit Quality by Portfolio

| \$ in millions  | Period-end loans | Average loans    | Net loan charge-offs | Net loan charge-offs <sup>(b)</sup> / average loans (%) | Nonperforming loans <sup>(c)</sup> | Ending allowance <sup>(d)</sup> | Allowance / period-end loans <sup>(d)</sup> (%) | Allowance / NPLs (%) |
|---|------------------|------------------|----------------------|---|------------------------------------|---------------------------------|---|----------------------|
|   | 9/30/15          | 3Q15             | 3Q15                 | 3Q15  | 9/30/15                            | 9/30/15                         | 9/30/15   | 9/30/15              |
| Commercial, financial and agricultural <sup>(a)</sup> | \$ 31,095        | \$ 30,374        | \$ 24                | .31%  | \$ 89                              | \$ 438                          | 1.41%   | 492.13%              |
| Commercial real estate:                               |                  |                  |                      |   |                                    |                                 |   |                      |
| Commercial Mortgage                                   | 8,180            | 7,988            | -                    | -   | 23                                 | 139                             | 1.70  | 604.35               |
| Construction  | 1,070            | 1,164            | -                    | -   | 9                                  | 25                              | 2.34  | 277.78               |
| Commercial lease financing                            | 3,929            | 3,946            | -                    | -   | 21                                 | 45                              | 1.15  | 214.29               |
| Real estate – residential mortgage                    | 2,267            | 2,258            | 1                    | .18   | 67                                 | 19                              | .84   | 28.36                |
| Home equity   | 10,504           | 10,510           | 3                    | .11   | 181                                | 58                              | .55   | 32.04                |
| Credit cards  | 770              | 759              | 6                    | 3.14  | 2                                  | 32                              | 4.16  | N/M                  |
| Consumer other – Key Community Bank                   | 1,612            | 1,597            | 5                    | 1.24  | 1                                  | 20                              | 1.24  | N/M                  |
| Consumer other – Exit Portfolio                       | 658              | 685              | 2                    | 1.16  | 7                                  | 14                              | 2.13  | 200.00               |
| <b>Continuing total <sup>(e)</sup></b>                | <b>\$ 60,085</b> | <b>\$ 59,281</b> | <b>\$ 41</b>         | <b>.27%</b>   | <b>\$ 400</b>                      | <b>\$ 790</b>                   | <b>1.31</b>                                     | <b>197.50%</b>       |
| Discontinued operations                               | 1,891            | 1,920            | 7                    | 1.45  | 8                                  | 23                              | 1.22  | 287.50               |
| <b>Consolidated total</b>                             | <b>\$ 61,976</b> | <b>\$ 61,201</b> | <b>\$ 48</b>         | <b>.31%</b>   | <b>\$ 408</b>                      | <b>\$ 813</b>                   | <b>1.31</b>                                     | <b>199.26%</b>       |

N/M = Not meaningful

(a) 9-30-15 ending loan balance includes \$88 million of commercial credit card balances; 9-30-15 average loan balance includes \$88 million of assets from commercial credit cards

(b) Net loan charge-off amounts are annualized in calculation

(c) 9-30-15 NPL amount excludes \$12 million of purchased credit impaired loans

(d) 9-30-15 allowance by portfolio is estimated

(e) 9-30-15 ending loan balance includes purchased loans of \$119 million, of which \$12 million were purchased credit impaired



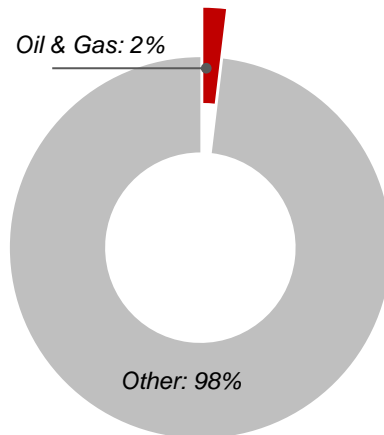
# Oil & Gas

## Longstanding history, expertise and relationships

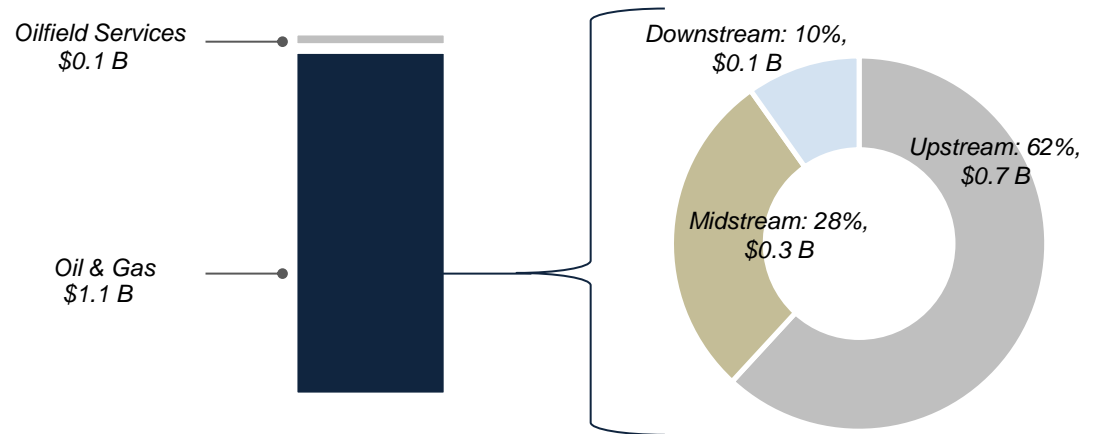
### Strong Portfolio Characteristics

- >10 years of experience in energy lending with >20 specialists dedicated to oil & gas
- Focused on middle market companies, aligned with our relationship strategy
- Portfolio regularly stress tested
- Primarily secured by proven reserves
- >40% of clients' 2015 production is hedged
- Relationships contribute to noninterest income; ~5% of FY14 investment banking and debt placement fees
- Net charge-offs lower than overall portfolio
- Allowance reflects estimated impact of current oil prices

Total Loans Outstanding, 9/30/15



Oil & Gas Outstanding Balances, 9/30/15



# Home Equity Portfolio

## Highlights

- High quality portfolio
- Community bank loans and lines: 98% of total portfolio; branch-originated
  - 60% first lien position
  - Average FICO score of 769
  - Average LTV at origination: 71%
- \$3.9 billion of the total portfolio are fixed rate loans that require principal and interest payments; \$6.3 billion are lines
- \$1.2 billion in lines outstanding (12% of the total portfolio) come to end of draw period in the next four years
  - Proactive communication and client outreach initiated near end of draw period

## Home Equity Portfolio – 9/30/15

\$ in millions, except average loan size

|   | Loan Balances    | Average Loan Size (\$) | Average FICO | Average LTV <sup>(a)</sup> | % of Loans LTV>90% | Vintage (% of Loans) |      |      |      |                |  |
|---|------------------|------------------------|--------------|----------------------------|--------------------|----------------------|------|------|------|----------------|--|
|   |                  |                        |              |                            |                    | 2012 and later       | 2011 | 2010 | 2009 | 2008 and prior |  |
| <b>Loans and lines</b>                      |                  |                        |              |                            |                    |                      |      |      |      |                |  |
| First lien                                  | \$ 6,216         | \$ 71,075              | 771          | 67%                        | .6%                | 57%                  | 4%   | 2%   | 3%   | 34%            |  |
| Second lien                                 | 4,066            | 46,473                 | 767          | 76                         | 3.4                | 39                   | 4    | 3    | 3    | 51             |  |
| Community Bank                              | \$ 10,282        | 58,771                 | 769          | 71                         | 1.7                | 50                   | 4    | 3    | 3    | 40             |  |
| Exit portfolio                              | 222              | 19,131                 | 728          | 80                         | 29.0               | -                    | -    | -    | -    | 100            |  |
| <b>Total home equity portfolio</b>          | <b>\$ 10,504</b> |                        |              |                            |                    |                      |      |      |      |                |  |
| <b>Nonaccrual loans and lines</b>           |                  |                        |              |                            |                    |                      |      |      |      |                |  |
| First lien                                  | \$ 102           | \$ 63,852              | 715          | 72%                        | 3.6%               | 13%                  | 3%   | 3%   | 4%   | 77%            |  |
| Second lien                                 | 72               | 47,851                 | 710          | 78                         | 3.3                | 6                    | 2    | 2    | 4    | 86             |  |
| Community Bank                              | \$ 174           | 56,075                 | 713          | 75                         | 3.5                | 10                   | 3    | 2    | 4    | 81             |  |
| Exit portfolio                              | 7                | 22,584                 | 704          | 78                         | 23.1               | -                    | -    | -    | -    | 100            |  |
| <b>Total home equity nonaccruals</b>        | <b>\$ 181</b>    |                        |              |                            |                    |                      |      |      |      |                |  |
| <b>Third quarter net charge-offs (NCOs)</b> |                  |                        |              |                            |                    |                      |      |      |      |                |  |
| Community Bank                              | \$ 4             |                        |              |                            |                    | 13%                  | -    | 1%   | 8%   | 78%            |  |
| % of average loans                          | .15%             |                        |              |                            |                    |                      |      |      |      |                |  |
| Exit Portfolio                              | \$ (1)           |                        |              |                            |                    | -                    | -    | -    | -    | -              |  |
| % of average loans                          | (1.73)%          |                        |              |                            |                    |                      |      |      |      |                |  |



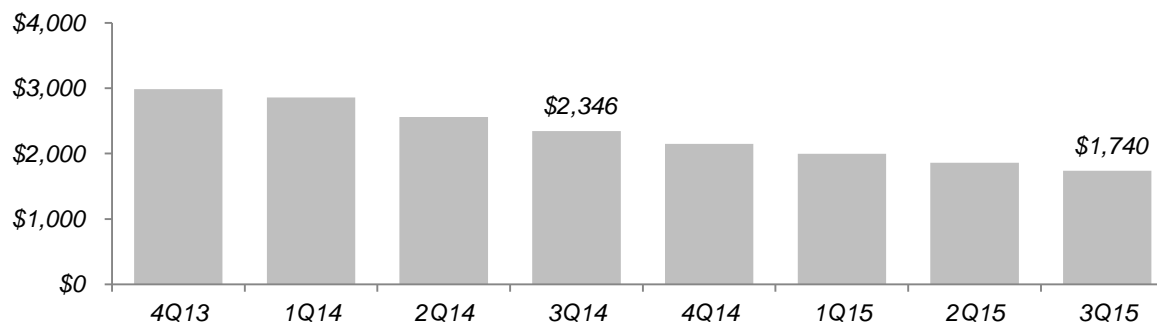
(a) Average LTVs are at origination; current average LTVs for Community Bank total home equity loans and lines is approximately 68%, unchanged from 68% at the end of the second quarter of 2015

# Exit Loan Portfolio

## Exit Loan Portfolio

| \$ in millions   | Balance Outstanding |                 | Change              | Net Loan Charge-offs |             | Balance on Nonperforming Status |              |
|--|---------------------|-----------------|---------------------|----------------------|-------------|---------------------------------|--------------|
|  | 9-30-15             | 6-30-15         | 9-30-15 vs. 6-30-15 | 3Q15 <sup>(b)</sup>  | 2Q15        | 9-30-15                         | 6-30-15      |
| Residential properties – homebuilder   | \$ 6                | \$ 6            | -                   | -                    | -           | \$ 5                            | \$ 8         |
| Marine and RV floor plan   | 1                   | 2               | \$ (1)              | -                    | -           | -                               | 1            |
| Commercial lease financing <sup>(a)</sup>  | 798                 | 831             | (33)                | \$ (1)               | -           | -                               | -            |
| Total commercial loans   | 805                 | 839             | (34)                | (1)                  | -           | 5                               | 9            |
| Home equity – Other  | 222                 | 236             | (14)                | (1)                  | \$ 1        | 7                               | 8            |
| Marine   | 620                 | 673             | (53)                | 3                    | 3           | 6                               | 8            |
| RV and other consumer  | 44                  | 47              | (3)                 | (1)                  | -           | 1                               | 1            |
| Total consumer loans   | 886                 | 956             | (70)                | 1                    | 4           | 14                              | 17           |
| <b>Total exit loans in loan portfolio</b>  | <b>\$ 1,691</b>     | <b>\$ 1,795</b> | <b>\$ (104)</b>     | <b>\$ -</b>          | <b>\$ 4</b> | <b>\$ 19</b>                    | <b>\$ 26</b> |
| Discontinued operations – education lending business (not included in exit loans above) <sup>(c)</sup> | \$ 1,891            | \$ 1,962        | \$ (71)             | \$ 7                 | \$ 2        | \$ 8                            | \$ 6         |

\$ in millions; average balances



(a) Includes (1) the business aviation, commercial vehicle, office products, construction and industrial leases; (2) Canadian lease financing portfolios; (3) European lease financing portfolios; and (4) all remaining balances related to lease in, lease out; sale in, lease out; service contract leases; and qualified technological equipment leases.

(b) Credit amounts indicate recoveries exceeded charge-offs

(c) Excludes loans held for sale of \$169 million at September 30, 2015, and \$179 million at June 30, 2015.



# GAAP to Non-GAAP Reconciliation

\$ in millions

|  | Three months ended |                  |                  |                  |                  |
|--|--------------------|------------------|------------------|------------------|------------------|
|  | 9-30-15            | 6-30-15          | 3-31-15          | 12-31-14         | 9-30-14          |
| <b>Tangible common equity to tangible assets at period end</b>   |                    |                  |                  |                  |                  |
| Key shareholders' equity (GAAP)  | \$ 10,705          | \$ 10,590        | \$ 10,603        | \$ 10,530        | \$ 10,486        |
| Less: Intangible assets <sup>(a)</sup>   | 1,084              | 1,085            | 1,088            | 1,090            | 1,105            |
| Preferred Stock, Series A <sup>(b)</sup>   | 281                | 281              | 281              | 282              | 282              |
| Tangible common equity (non-GAAP)  | <u>\$ 9,340</u>    | <u>\$ 9,224</u>  | <u>\$ 9,234</u>  | <u>\$ 9,158</u>  | <u>\$ 9,099</u>  |
| <br>   |                    |                  |                  |                  |                  |
| Total assets (GAAP)  | \$ 95,422          | \$ 94,606        | \$ 94,206        | \$ 93,821        | \$ 89,784        |
| Less: Intangible assets <sup>(a)</sup>   | 1,084              | 1,085            | 1,088            | 1,090            | 1,105            |
| Tangible assets (non-GAAP)   | <u>\$ 94,338</u>   | <u>\$ 93,521</u> | <u>\$ 93,118</u> | <u>\$ 92,731</u> | <u>\$ 88,679</u> |
| <br>   |                    |                  |                  |                  |                  |
| Tangible common equity to tangible assets ratio (non-GAAP)   | 9.90 %             | 9.86 %           | 9.92 %           | 9.88 %           | 10.26 %          |
| <b>Common Equity Tier 1 at period end</b>  |                    |                  |                  |                  |                  |
| Key shareholders' equity (GAAP)  | \$ 10,705          | \$ 10,590        | \$ 10,603        | -                | -                |
| Less: Preferred Stock, Series A <sup>(b)</sup>   | 281                | 281              | 281              | -                | -                |
| Common Equity Tier 1 capital before adjustments and deductions   | 10,424             | 10,309           | 10,322           | -                | -                |
| Less: Goodwill, net of deferred taxes  | 1,037              | 1,034            | 1,036            | -                | -                |
| Intangible assets, net of deferred taxes   | 30                 | 33               | 36               | -                | -                |
| Deferred tax assets  | 1                  | 1                | 1                | -                | -                |
| Net unrealized gains (losses) on available-for-sale securities, net of deferred taxes  | 55                 | -                | 52               | -                | -                |
| Accumulated gains (losses) on cash flow hedges, net of deferred taxes  | 20                 | (20)             | (8)              | -                | -                |
| Amounts in accumulated other comprehensive income (loss) attributed to pension and postretirement benefit costs, net of deferred taxes | (386)              | (361)            | (364)            | -                | -                |
| Total Common Equity Tier 1 capital <sup>(c)</sup>  | <u>\$ 9,667</u>    | <u>\$ 9,622</u>  | <u>\$ 9,569</u>  | <u>-</u>         | <u>-</u>         |
| <br>   |                    |                  |                  |                  |                  |
| Net risk-weighted assets (regulatory) <sup>(c)</sup>   | \$ 91,998          | \$ 89,851        | \$ 89,967        | -                | -                |
| Common Equity Tier 1 ratio (non-GAAP) <sup>(c)</sup>   | 10.51 %            | 10.71 %          | 10.64 %          | -                | -                |
| <b>Tier 1 common equity at period end</b>  |                    |                  |                  |                  |                  |
| Key shareholders' equity (GAAP)  | -                  | -                | -                | \$ 10,530        | \$ 10,486        |
| Qualifying capital securities  | -                  | -                | -                | 339              | 340              |
| Less: Goodwill   | -                  | -                | -                | 1,057            | 1,051            |
| Accumulated other comprehensive income (loss) <sup>(d)</sup>   | -                  | -                | -                | (395)            | (366)            |
| Other assets <sup>(e)</sup>  | -                  | -                | -                | 83               | 110              |
| Total Tier 1 capital (regulatory)  | -                  | -                | -                | 10,124           | 10,031           |
| Less: Qualifying capital securities  | -                  | -                | -                | 339              | 340              |
| Preferred Stock, Series A <sup>(b)</sup>   | -                  | -                | -                | 282              | 282              |
| Total Tier 1 common equity (non-GAAP)  | <u>-</u>           | <u>-</u>         | <u>-</u>         | <u>\$ 9,503</u>  | <u>\$ 9,409</u>  |
| <br>   |                    |                  |                  |                  |                  |
| Net risk-weighted assets (regulatory)  | -                  | -                | -                | \$ 85,100        | \$ 83,547        |
| Tier 1 common equity ratio (non-GAAP)  | -                  | -                | -                | 11.17 %          | 11.26 %          |

a) Three months ended 9/30/15, 6/30/15, 3/31/15, 12/31/14, and 9/30/14, exclude \$50 million, \$55 million, \$61 million, \$68 million, and \$72 million, respectively, of period-end purchased credit card receivables

b) Net of capital surplus

c) 9-30-15 amount is estimated

d) Includes net unrealized gains or losses on securities available for sale (except for net unrealized losses on marketable equity securities), net gains or losses on cash flow hedges, and amounts resulting from the application of the applicable accounting guidance for defined benefit and other postretirement plans

e) Other assets deducted from Tier 1 capital and net risk-weighted assets consist of disallowed intangible assets (excluding goodwill) and deductible portions of nonfinancial equity investments. There were no disallowed deferred tax assets at December 31, 2014 and September 30, 2014.





# GAAP to Non-GAAP Reconciliation (continued)

\$ in millions

|   | Three months ended |                 |                 |                 |                 |
|---|--------------------|-----------------|-----------------|-----------------|-----------------|
|   | 9-30-15            | 6-30-15         | 3-31-15         | 12-31-14        | 9-30-14         |
| <b>Pre-provision net revenue</b>  |                    |                 |                 |                 |                 |
| Net interest income (GAAP)  | \$ 591             | \$ 584          | \$ 571          | \$ 582          | \$ 575          |
| Plus: Taxable-equivalent adjustment   | 7                  | 7               | 6               | 6               | 6               |
| Noninterest income (GAAP)   | 470                | 488             | 437             | 490             | 417             |
| Less: Noninterest expense (GAAP)  | 724                | 711             | 669             | 704             | 706             |
| Pre-provision net revenue from continuing operations (non-GAAP)                             | <u>\$ 344</u>      | <u>\$ 368</u>   | <u>\$ 345</u>   | <u>\$ 374</u>   | <u>\$ 292</u>   |
| <b>Average tangible common equity</b>   |                    |                 |                 |                 |                 |
| Average Key shareholders' equity (GAAP)   | \$ 10,614          | \$ 10,590       | \$ 10,570       | \$ 10,562       | \$ 10,473       |
| Less: Intangible assets (average) <sup>(a)</sup>  | 1,083              | 1,086           | 1,089           | 1,096           | 1,037           |
| Preferred Stock, Series A (average)   | 290                | 290             | 290             | 291             | 291             |
| Average tangible common equity (non-GAAP)   | <u>\$ 9,241</u>    | <u>\$ 9,214</u> | <u>\$ 9,191</u> | <u>\$ 9,175</u> | <u>\$ 9,145</u> |
| <b>Return on average tangible common equity from continuing operations</b>                  |                    |                 |                 |                 |                 |
| Net income (loss) from continuing operations attributable to Key common shareholders (GAAP) | \$ 216             | \$ 230          | \$ 222          | \$ 246          | \$ 197          |
| Average tangible common equity (non-GAAP)   | 9,241              | 9,214           | 9,191           | 9,175           | 9,145           |
| Return on average tangible common equity from continuing operations (non-GAAP)              | 9.27 %             | 10.01 %         | 9.80 %          | 10.64 %         | 8.55 %          |
| <b>Return on average tangible common equity consolidated</b>                                |                    |                 |                 |                 |                 |
| Net income (loss) attributable to Key common shareholders (GAAP)                            | \$ 213             | \$ 233          | \$ 227          | \$ 248          | \$ 180          |
| Average tangible common equity (non-GAAP)   | 9,241              | 9,214           | 9,191           | 9,175           | 9,145           |
| Return on average tangible common equity consolidated (non-GAAP)                            | 9.14 %             | 10.14 %         | 10.02 %         | 10.72 %         | 7.81 %          |
| <b>Cash efficiency ratio</b>  |                    |                 |                 |                 |                 |
| Noninterest expense (GAAP)  | \$ 724             | \$ 711          | \$ 669          | \$ 704          | \$ 706          |
| Less: Intangible asset amortization (GAAP)  | 9                  | 9               | 9               | 10              | 10              |
| Adjusted noninterest expense (non-GAAP)   | <u>\$ 715</u>      | <u>\$ 702</u>   | <u>\$ 660</u>   | <u>\$ 694</u>   | <u>\$ 696</u>   |
| Net interest income (GAAP)  | \$ 591             | \$ 584          | \$ 571          | \$ 582          | \$ 575          |
| Plus: Taxable-equivalent adjustment   | 7                  | 7               | 6               | 6               | 6               |
| Noninterest income (GAAP)   | 470                | 488             | 437             | 490             | 417             |
| Total taxable-equivalent revenue (non-GAAP)   | <u>\$ 1,068</u>    | <u>\$ 1,079</u> | <u>\$ 1,014</u> | <u>\$ 1,078</u> | <u>\$ 998</u>   |
| Cash efficiency ratio (non-GAAP)  | 66.9 %             | 65.1 %          | 65.1 %          | 64.4 %          | 69.7 %          |



(a) Three months ended 9/30/15, 6/30/15, 3/31/15, 12/31/14, and 9/30/14 exclude \$52 million, \$58 million, \$64 million, \$69 million, and \$76 million, respectively, of average purchased credit card receivable intangible assets

# Common Equity Tier 1 Under the Regulatory Capital Rules (RCR) (estimated) <sup>(a)</sup>

KeyCorp & Subsidiaries

| <i>\$ in billions</i>   | Quarter ended<br>September 30, 2015 |               |
|---|-------------------------------------|---------------|
| Common Equity Tier 1 under current RCR  | \$                                  | 9.7           |
| Adjustments from current RCR to the fully phased-in RCR:                            |                                     |               |
| Deferred tax assets and other intangible assets <sup>(b)</sup>                      |                                     | -             |
| Common Equity Tier 1 anticipated under the fully phased-in RCR <sup>(c)</sup>       | \$                                  | 9.6           |
|   |                                     |               |
| Net risk-weighted assets under current RCR  | \$                                  | 92.0          |
| Adjustments from current RCR to the fully phased-in RCR:                            |                                     |               |
| Mortgage servicing assets <sup>(d)</sup>  |                                     | .5            |
| All other assets <sup>(e)</sup>   |                                     | -             |
| Total risk-weighted assets anticipated under the fully phased-in RCR <sup>(c)</sup> | \$                                  | 92.5          |
|   |                                     |               |
| <b>Common Equity Tier 1 under the fully phased-in RCR</b>                           |                                     | <b>10.4 %</b> |

Table may not foot due to rounding

- (a) Common Equity Tier 1 capital is a non-generally accepted accounting principle (GAAP) financial measure that is used by investors, analysts and bank regulatory agencies to assess the capital position of financial services companies. Management reviews Common Equity Tier 1 along with other measures of capital as part of its financial analyses
- (b) Includes the deferred tax asset subject to future taxable income for realization, primarily tax credit carryforwards, as well as intangible assets (other than goodwill and mortgage servicing assets) subject to the transition provisions of the final rule.
- (c) The anticipated amount of regulatory capital and risk-weighted assets is based upon the federal banking agencies' Regulatory Capital Rules (as fully phased-in on January 1, 2019); Key is subject to the Regulatory Capital Rules under the "standardized approach"
- (d) Item is included in the 10%/15% exceptions bucket calculation and is risk-weighted at 250%
- (e) Under the fully implemented rule, certain deferred tax assets and intangible assets subject to the transition provision are no longer required to be risk-weighted because they are deducted directly from capital.

