

Bank of America Merrill Lynch Future of Financials

2017 Conference

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KeyCorp

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President, Banking



FORWARD-LOOKING STATEMENTS AND ADDITIONAL INFORMATION

This communication contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 including, but not limited to, KeyCorp's expectations or predictions of future financial or business performance or conditions. Forward-looking statements are typically identified by words such as "believe," "expect," "anticipate," "intend," "target," "estimate," "continue," "positions," "plan," "predict," "project," "forecast," "guidance," "goal," "objective," "prospects," "possible" or "potential," by future conditional verbs such as "assume," "will," "would," "should," "could" or "may", or by variations of such words or by similar expressions. These forward-looking statements are subject to numerous assumptions, risks and uncertainties, which change over time. Forward-looking statements speak only as of the date they are made and we assume no duty to update forward-looking statements. Actual results may differ materially from current projections.

In addition to factors previously disclosed in KeyCorp's reports filed with the SEC and those identified elsewhere in this communication, the following factors, among others, could cause actual results to differ materially from forward-looking statements or historical performance: difficulties and delays in integrating the First Niagara business or fully realizing cost savings and other benefits; changes in asset quality and credit risk; the inability to sustain revenue and earnings growth; changes in interest rates and capital markets; inflation; customer acceptance of KeyCorp's products and services; customer borrowing, repayment, investment and deposit practices; customer disintermediation; the introduction, withdrawal, success and timing of business initiatives; competitive conditions; the inability to realize cost savings or revenues or to implement integration plans and other consequences associated with mergers, acquisitions and divestitures; economic conditions; and the impact, extent and timing of technological changes, capital management activities, and other actions of the Federal Reserve Board and legislative and regulatory actions and reforms.

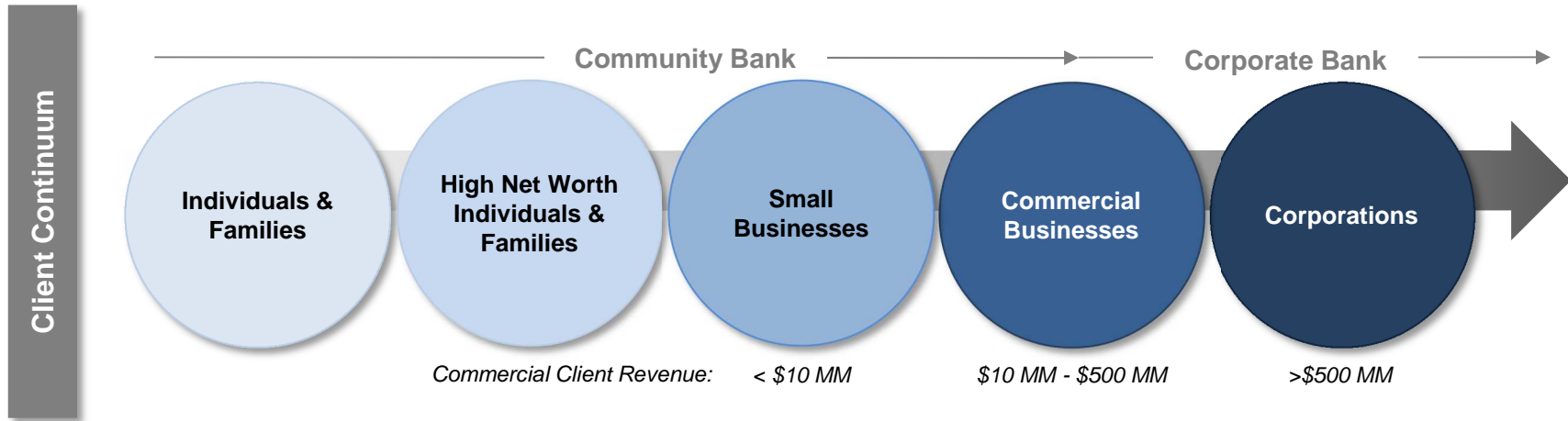
Annualized, pro forma, projected and estimated numbers are used for illustrative purpose only, are not forecasts and may not reflect actual results. This presentation also includes certain non-GAAP financial measures related to "tangible common equity," "pre-provision net revenue," "cash efficiency ratio," and certain financial measures excluding notable items, including merger-related charges. Management believes these measures may assist investors, analysts and regulators in analyzing Key's financials. Although Key has procedures in place to ensure that these measures are calculated using the appropriate GAAP or regulatory components, they have limitations as analytical tools and should not be considered in isolation, or as a substitute for analysis of results under GAAP. For more information on these calculations and to view the reconciliations to the most comparable GAAP measures, please refer to the appendix of this presentation or page 18 of our Form 10-Q dated September 30, 2017.

GAAP: Generally Accepted Accounting Principles



Key: Business Overview

Aligned around client needs and building enduring relationships



Lending



Deposits



Payments



Wealth & Investment Management



Capital Markets



Advice & Expertise

~3 MM

consumer clients

60%

consumer deposits,
% of total

\$39 B

assets under management

14%

C&I loan growth
5-year CAGR

\$560 MM

investment banking &
debt placement fees
(TTM)



Note: Figures as of 9/30/17 unless otherwise noted

Distinctive Offering

Points of differentiation create value for clients across the franchise

Consumer

Attractive market share and positioning



Competitive advantage driven by financial wellness

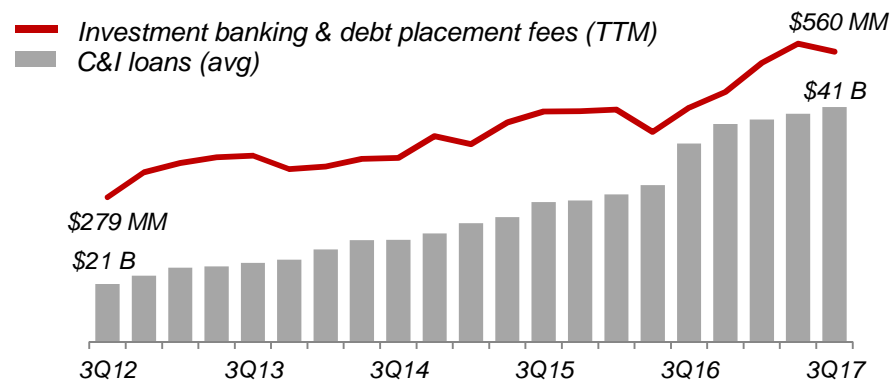
- ✓ Personalized financial wellness and planning tool
- ✓ Digital-led experience, integrated into branches
- ✓ Aggregated full client view
- ✓ Rich data & analytics



Commercial

| | Boutiques | Regional Banks | | Universal Banks |
|-----------------------|-----------|----------------|---|-----------------|
| Capital Markets | ✓ | ✗ | ✓ | ✓ |
| Commercial Banking | ✗ | ✓ | ✓ | ✓ |
| Industry-driven Model | ✓ | ✗ | ✓ | ✓ |
| Middle Market Focus | ✓ | ✓ | ✓ | ✗ |

Growth in Balances and Fees



(a) Metropolitan Statistical Areas (MSAs) within footprint with greater than \$3B in market deposits where Key has a Top 5 market share; source: FDIC Summary of Deposits Annual Survey, June 30, 2017; analysis caps all branches for KEY and peers at \$250MM to adjust for commercial and headquarters deposits; rankings based on total MSA deposits (capped)

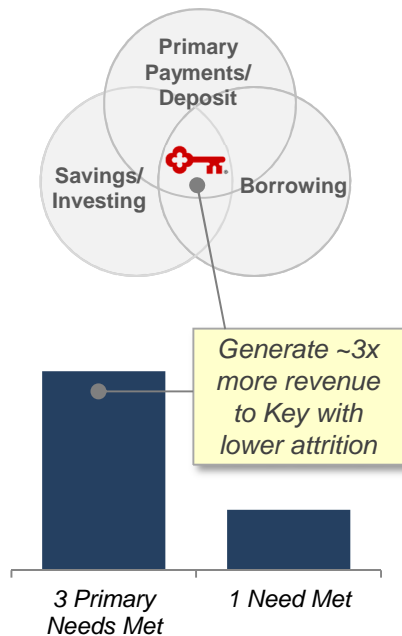
Disciplined Business Execution

Consistent focus on growing relationships, a moderate risk profile and collaboration across all of our businesses

1. Relationship-based Strategy

Delivering ease, value and expertise to build enduring client relationships

Example: Retail

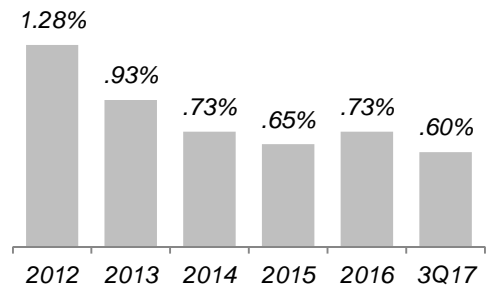


2. Moderate Risk Profile

Rigorous enterprise-wide approach with clearly defined segments and tolerances

- ✓ Leveraging industry expertise
- ✓ Maintaining enhanced underwriting standards
- ✓ Selective, targeted approach to specific markets, sectors and asset classes
- ✓ Capability to distribute risk

Nonperforming loans to period-end loans



3. Commitment to Collaboration

Leveraging broad capabilities and size to deliver seamless experience for clients



Collaboration in Action

- **Workplace banking: ~125k** commercial businesses enrolled
- **Industry expertise: >750** Community Bank and Capital Markets joint calls (Sept. '17 YTD)
- **Payments: 134%** growth in Community Bank commercial card spend (2017 annualized vs. 2016)



Model in Practice

Relationship strategy and differentiated capabilities enable us to acquire and expand targeted relationships

Long-standing Relationship

Client

Healthcare System
Middle Market, in-footprint, core industry vertical



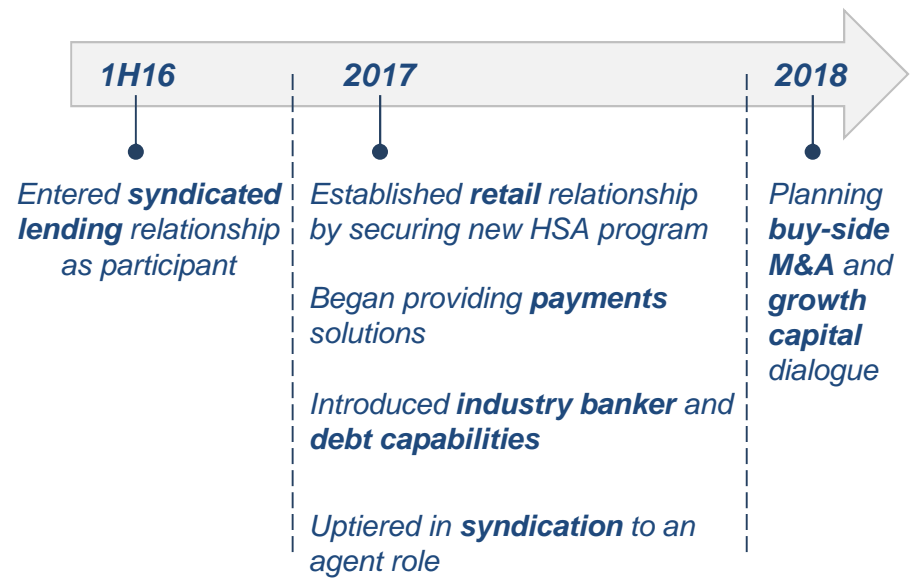
- Bank Relationship**
- ✓ Workplace banking
 - ✓ Private banking for >100 physicians
 - ✓ Payments: account management and lockbox services
 - ✓ Credit commitment and revolving facility
 - ✓ Debt capital markets
 - ✓ Industry research

Retail Banking • Private Banking • Commercial Banking Payments • Capital Markets

Healthcare capabilities strengthened with acquisition of Cain Brothers in October 2017

New Client; Opportunity to Expand

- ✓ **Middle Market:** ~\$200 MM in annual revenue
- ✓ **In-footprint:** Midwest-headquartered
- ✓ **Core industry vertical:** Industrial
- ✓ **Aligned with business model:** commercial banking and capital markets needs



Focused Forward

Investing in our franchise to enhance capabilities, improve the client experience and accelerate growth

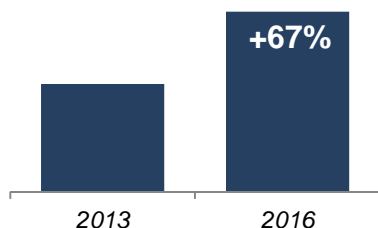
Hire

Retail Sales



(September 2017 vs. December 2012)

Commercial & Corporate Bankers



90%

growth in digital and analytics team since 2015^(a)

30%

commercial payments team growth since 2015^(b)

37%

increase in quantitative risk team since 2015^(c)

Acquire & Partner

Recent Acquisitions

Cain Brothers

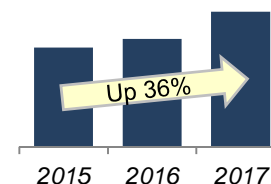
Merchant Services

HelloWallet

Pacific Crest

Financial Wellness Reviews

Monthly Avg. / Sales FTE



Enhanced Capabilities

- ✓ Residential mortgage origination system and integrated servicing platform (*Black Knight*)
- ✓ End-to-end commercial credit platform (*nCino*)
- ✓ End-to-end accounts receivable and accounts payable solutions (*billtrust; AvidXchange*)
- ✓ Healthcare-focused payments solution (*Instamed*)



(a) Includes consumer digital, digital technology and marketing, client insights, data management, decision sciences and HelloWallet; 2Q17 vs. year-end '15
(b) 2Q17 vs. 2Q15
(c) Includes risk modeling analytics, model risk and market risk; 2Q17 vs. year-end '15

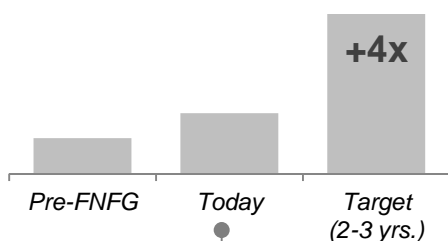
Attractive Growth Opportunities

Well-positioned to execute strategy and drive growth across the franchise

Residential Mortgage

Investing in People

Mortgage Loan Officers



MLOs: +20% vs. June '17

market share opportunity:

>\$5B

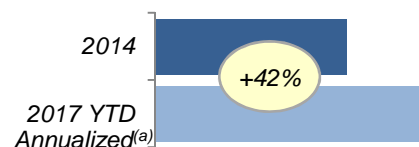
increase in annual originations

Commercial & Corporate Banking

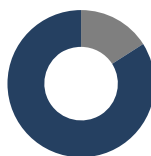
- ✓ Leveraging distinctive model for profitable growth
- ✓ Adding talent in core industries, products and geographies
- ✓ Executing on market-specific growth plans (Community Bank)
- ✓ Collaborating across businesses for the benefit of our clients

Revenue

Commercial & Corporate Banking



Opportunity

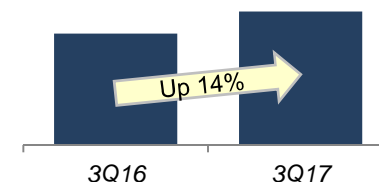


~15% penetration of Middle Market companies within our markets

Payments

Delivering targeted offering for clients, focused on the full payments continuum

Cards & Payments Income



37%

growth in purchase card spend
2017 annualized vs. 2016

33%

increase in merchant processing volume
2017 annualized vs. 2016

33%

increase in digital sales^(b)
2017 annualized vs. 2016



(a) September 2017 YTD annualized; includes Cain Brothers' pro forma impact
(b) Digital sales represent new booked units in Key's digital sales application

Appendix



Outlook and Expectations

| | FY 2017 ^(a) |
|------------------------------|--|
| Average Balance Sheet | <ul style="list-style-type: none"> Loans: 4Q17 average balances in the range of \$87.0 B - \$87.5 B Deposits: FY17 average balances in the range of \$102.5 B - \$103.0 B |
| Net Interest Income | <ul style="list-style-type: none"> Net interest income expected to be in the range of \$3.8 B - \$3.9 B Outlook includes no additional rate increases in 2017 |
| Noninterest Income | <ul style="list-style-type: none"> Expected to be in the range of \$2.35 B - \$2.45 B |
| Noninterest Expense | <ul style="list-style-type: none"> Expected to be in the range of \$3.7 B - \$3.8 B <ul style="list-style-type: none"> Includes impact of merchant services, HelloWallet and Cain Brothers acquisitions |
| Credit Quality | <ul style="list-style-type: none"> Net charge-offs to average loans below targeted range of 40 – 60 bps Provision expected to slightly exceed net charge-offs to provide for loan growth |
| Taxes | <ul style="list-style-type: none"> GAAP tax rate in the range of 26% - 28% |

Long-term Targets

Positive operating leverage

Cash efficiency ratio:
 <60%

Moderate risk profile:
 Net charge-offs to avg. loans
 targeted range of 40-60 bps

ROTCE:
 13-15%



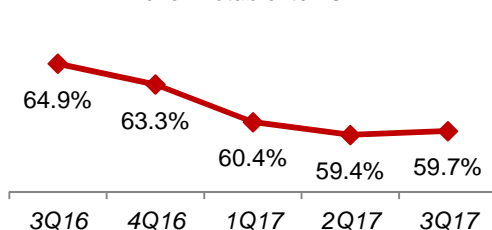
(a) Guidance provided does not include merger-related charges

Financial Highlights

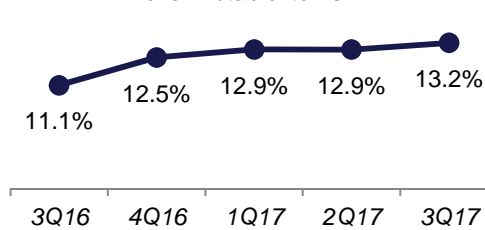
Continuing operations, unless otherwise noted

| | 3Q17 | 2Q17 | 3Q16 | LQ Δ | YY Δ | |
|------------------------------|--|---------|--------|--------|----------|-------------|
| Profitability | EPS – assuming dilution | \$.32 | \$.36 | \$.16 | (11) % | 100 % |
| | EPS – excl. notable items ^{(a), (b)} | .35 | .34 | .30 | 3 | 17 |
| | Cash efficiency ratio ^(a) | 62.2 % | 59.3 % | 80.0 % | 290 bps | (1,773) bps |
| | Cash efficiency –excl. notable items ^{(a), (b)} | 59.7 | 59.4 | 64.9 | 32 | (522) |
| | Return on average tangible common equity ^(a) | 12.21 | 13.80 | 6.16 | (159) | 605 |
| | ROTCE – excl. notable items ^{(a), (b)} | 13.19 | 12.86 | 11.10 | 33 | 209 |
| Capital^(c) | Common Equity Tier 1 | 10.26 % | 9.91 % | 9.56 % | 35 bps | 70 bps |
| | Tier 1 risk-based capital | 11.11 | 10.73 | 10.53 | 38 | 58 |
| | Tangible common equity to tangible assets ^(a) | 8.49 | 8.56 | 8.27 | (7) | 22 |
| Asset Quality | NCOs to average loans | .15 % | .31 % | .23 % | (16) bps | (8) bps |
| | NPLs to EOP portfolio loans ^(d) | .60 | .59 | .85 | 1 | (25) |
| | Allowance for loan and lease losses to EOP loans | 1.02 | 1.01 | 1.01 | 1 | 1 |

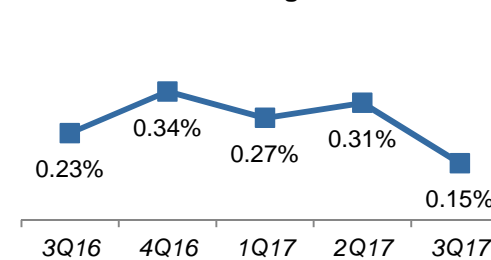
Cash Efficiency Ratio^(a)
excl. notable items^(b)



ROTCE^(a)
excl. notable items^(b)



NCOs to Avg. Loans



EOP = End of Period

(a) Non-GAAP measure: see slides 23-24 for reconciliation

(b) Notable items include merger-related charges (all periods), the 2Q17 merchant services gain and 3Q17 adjustment, 2Q17 purchase accounting finalization, and the 2Q17 charitable contribution; see slide 22 for detail on merger-related charges

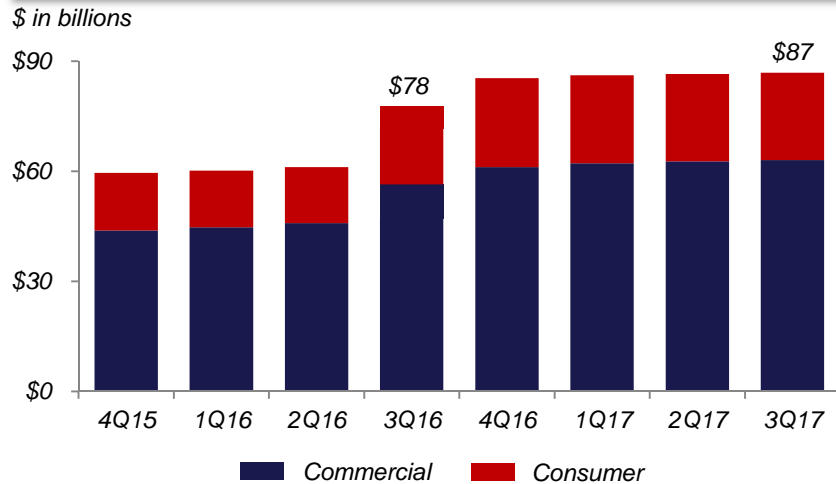
(c) From consolidated operations

(d) Nonperforming loan balances exclude \$783 million, \$835 million, and \$959 million of purchased credit impaired loans at September 30, 2017, June 30, 2017, and September 30, 2016, respectively

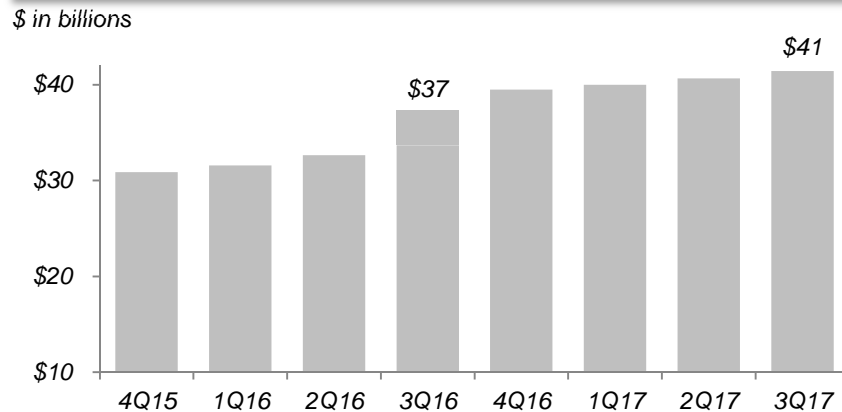


Loans

Total Average Loans



Average Commercial & Industrial Loans



Highlights

vs. Prior Year

- Average loans up 12% from 3Q16
 - Growth reflects a full-quarter impact of FNFG (vs. 2 months in 3Q16)
 - Broad-based C&I growth

vs. Prior Quarter

- Average loans up .4% from 2Q17
 - Strength in C&I → up 2% from linked quarter unannualized
 - Higher levels of late-quarter paydowns, primarily in C&I and CRE
 - Home equity lines continue to decline, consistent with overall market trends



Loan Portfolio Detail, at 9/30/17

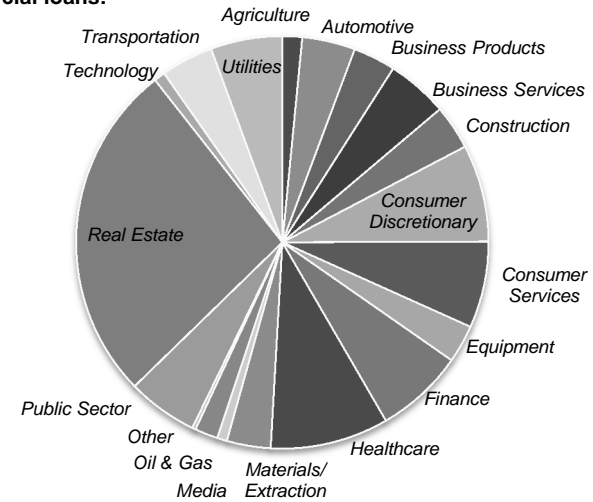
Total Loans

| <i>\$ in billions</i> | 9/30/17 | % of total loans |
|----------------------------|----------------|------------------|
| Commercial and industrial | \$ 41.1 | 48 |
| Commercial real estate | 16.9 | 20 |
| Commercial lease financing | 4.7 | 5 |
| Total Commercial | \$ 62.7 | 73 |
| Residential mortgage | \$ 5.5 | 6 |
| Home equity | 12.2 | 14 |
| Consumer direct | 1.8 | 2 |
| Credit card | 1.0 | 1 |
| Consumer indirect | 3.2 | 4 |
| Total Consumer | \$ 23.7 | 27 |

Commercial Loans

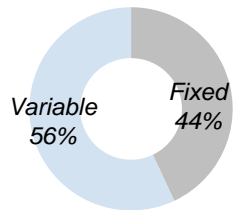
Diversified Portfolio by Industry

Total commercial loans:



Home Equity

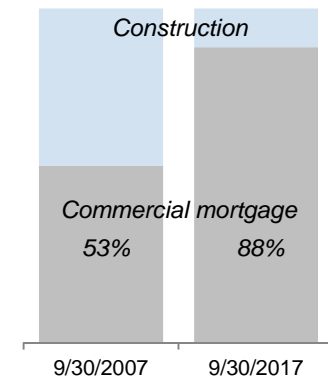
| | Outstanding Balances | Average Loan Size | Average FICO | 2008/prior vintage |
|--------------------------|----------------------|-------------------|--------------|--------------------|
| First lien | \$ 7,264 59% | \$ 72,531 | 771 | 21% |
| Second lien | 4,973 41 | 46,417 | 767 | 37 |
| Total home equity | \$ 12,238 | | | |



- Combined weighted-average LTV at origination: 70%
- \$775 million in lines outstanding (6% of the total portfolio) come to end of draw period by 4Q19

Commercial Real Estate

- Focused on relationships with CRE owners
- Aligned with targeted industry verticals
- Primarily commercial mortgage; selective approach to construction
- Criticized non-accruals: 0.2% of period-end balances^(a)



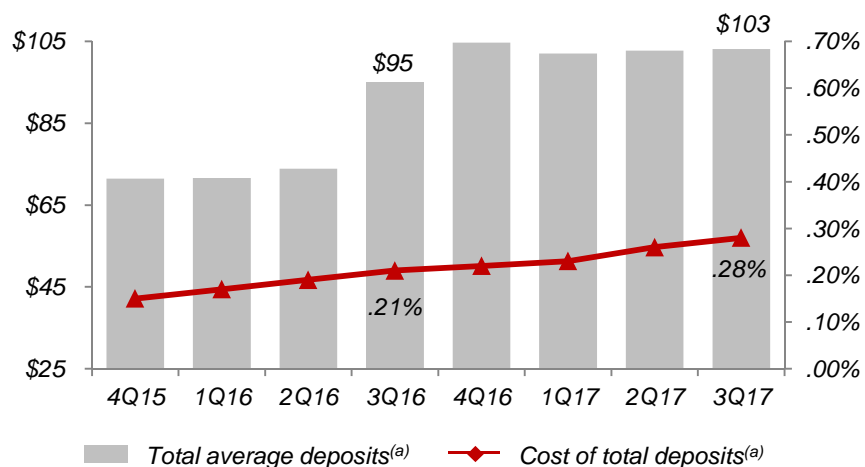
Tables may not foot due to rounding

(a) Loan and lease outstandings; excludes purchase credit impaired loans from the First Niagara acquisition

Deposits

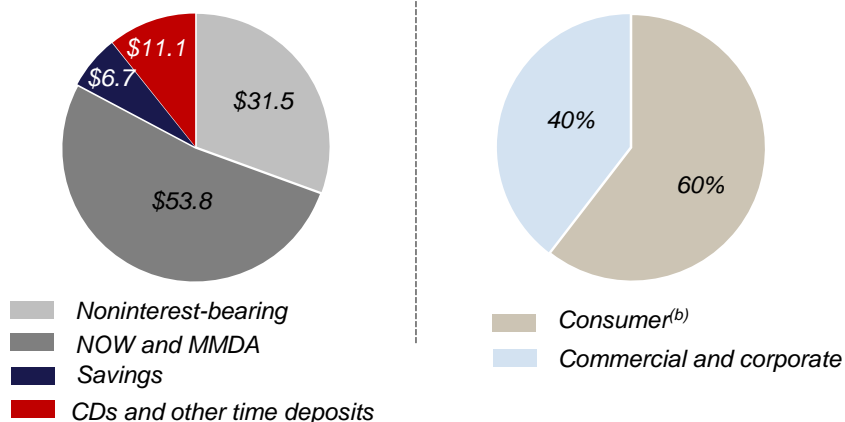
Average Deposits^(a)

\$ in billions



3Q17 Average Deposit Mix

\$ in billions



Highlights

- Deposit cost up 2 bps from 2Q17
 - Largely driven by contractual commercial rate increases and deposit mix
- 3Q17 beta of 17% (total interest-bearing deposits)

vs. Prior Year

- Average deposit growth of 9% from 3Q16
 - Growth primarily reflects a full-quarter impact of FNFG (vs. 2 months in 3Q16)
 - Core retail and commercial deposit growth

vs. Prior Quarter

- Average deposit balances up .3% from 2Q17
 - Noninterest bearing deposits up 2.5% (commercial deposit inflows and short-term escrow balances)
 - Growth in certificates of deposit also helped offset managed exit of certain public sector deposits



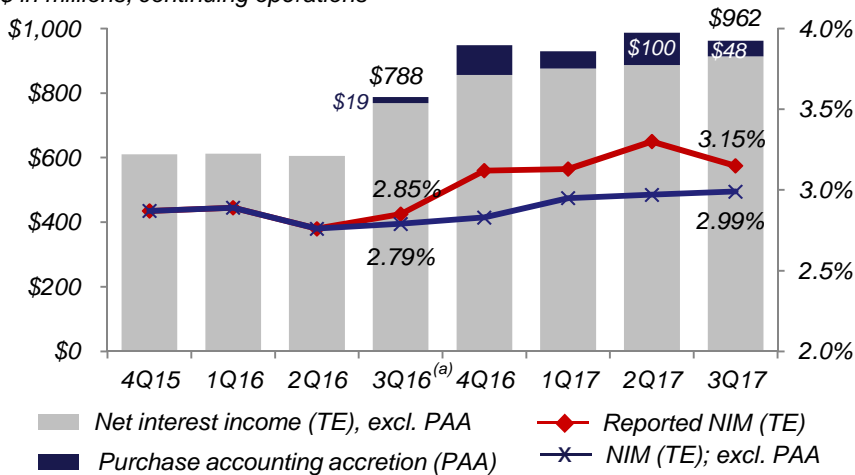
(a) Excludes deposits in foreign office

(b) Consumer includes retail banking, small business, and private banking

Net Interest Income and Margin

Net Interest Income & Net Interest Margin Trend (TE)

\$ in millions; continuing operations



| | 3Q16 | 4Q16 | 1Q17 | 2Q17 | 3Q17 |
|------------------------------|--------------|--------------|--------------|--------------|--------------|
| NIM – reported | 2.85% | 3.12% | 3.13% | 3.30% | 3.15% |
| PAA | .06 | .19 | .18 | .19 | .16 |
| PAA refinement/ finalization | - | .11 | - | .14 | - |
| NIM – excl. PAA | 2.79 | 2.82 | 2.95 | 2.97 | 2.99 |

| | 3Q16 | 4Q16 | 1Q17 | 2Q17 | 3Q17 |
|------------------------------|---------------|---------------|---------------|---------------|---------------|
| NII – reported (\$MM) | \$ 788 | \$ 948 | \$ 929 | \$ 987 | \$ 962 |
| PAA | 19 | 58 | 53 | 58 | 48 |
| PAA refinement/ finalization | - | 34 | - | 42 | - |

\$34 MM related to contractual maturities;
\$14 MM related to prepayments

Highlights

- Excluding impact of PAA, 3Q17 net interest income was \$914 MM and net interest margin was 2.99%

vs. Prior Year

- Net interest income up \$145 MM from 3Q16, excl. PAA
 - Largely driven by the First Niagara acquisition and higher earning asset yields and balances

vs. Prior Quarter

- Net interest income up \$27 MM from 2Q17, excl. PAA
 - Reflects higher earning asset yields and balances

| NIM Change vs. Prior Quarter | 2Q17: | 3Q17: |
|------------------------------|--------------|--------------|
| PAA finalization | | (.14) |
| PAA (3Q vs. 2Q) | | (.03) |
| Net interest rate benefit | | .03 |
| Loan fees | | (.01) |
| Total change | | (.15) |
| | 3Q17: | 3.15% |

- FNFG loan mark at 9/30/17: \$302 MM (\$238 MM purchased performing, \$64 MM purchased credit impaired)
- Purchased credit impaired accretable yield at 9/30/17: \$150 MM



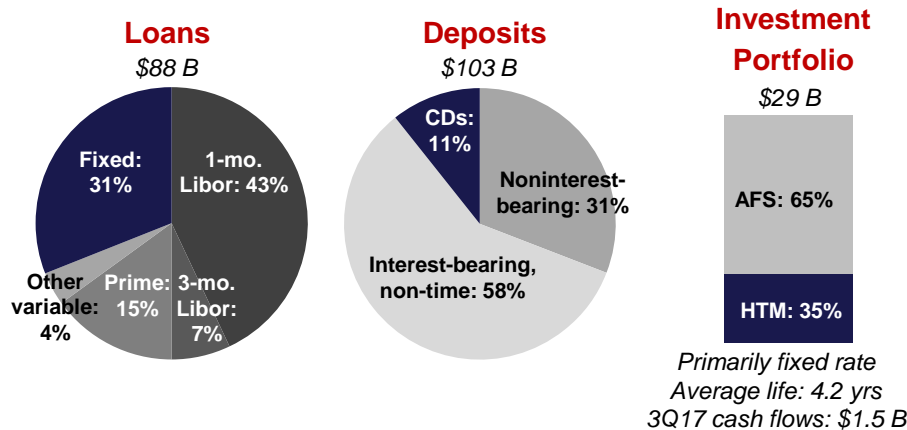
TE = Taxable equivalent

PAA = Purchase accounting accretion

(a) 3Q16 Net interest income included \$6 million of merger-related charges; see slide 22 for detail on merger-related charges

Interest Rate Risk Management

Naturally Asset Sensitive Balance Sheet with Relatively Short Duration^(a)



Actively Managing Rate Risk

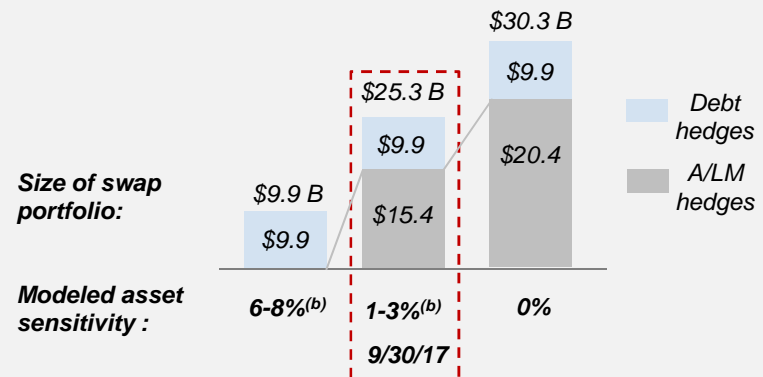
- Key manages interest rate risk through security purchases, debt issuance, and the use of swaps
- Swaps modify the rate characteristics of assets and liabilities
 - \$15.4 B of swaps for A/L management with 1.9 year WAM
 - \$9.9 B of debt hedges
- Modestly asset sensitive^(b)
 - Nil impact of 1%-3% for a 200 bps increase over 12 months
 - Reflects a beta of 0%-55% for deposit repricing for the first 25 bps change in rates and ~55% for the next 175 bps
 - Assumes replacement of swaps and securities cash flows

Flexibility to adjust rate sensitivity for changes in balance sheet growth/mix as well as interest rate outlook

Utilize Swaps to Achieve and Adjust Modest Asset Sensitivity

- A/LM hedges aligned to floating rate LIBOR-based loans
- Short weighted average maturity of A/LM swaps
 - Provides flexibility to reprice and adjust overall sensitivity
 - Fairly even pace of maturities (\$1-1.5 B maturities /per quarter remaining in 2018 & 2019)
- Replacement swaps reflect forward curve at time of origination

| Swaps (\$ in B) | 9/30/17 Notional Amt. | Wtd. Avg. Maturity (Yrs.) | Receive Rate | Pay Rate |
|---|-----------------------|---------------------------|--------------|-------------|
| A/L Management (receive fixed / pay variable) | \$ 15.4 | 1.9 | 1.2% | 1.2% |
| Debt | 9.9 | 2.7 | 1.6 | 1.2 |
| | \$ 25.3 | 2.3 | 1.4% | 1.2% |



(a) Loan, deposit and investment portfolio balances reflect 9/30/17 period-end balances
 (b) Simulation analysis for net interest income is described in Figure 34 of Key's 2016 Form 10-K

Noninterest Income

Noninterest Income

| <i>\$ in millions</i> | <i>Up / (Down)</i> | 3Q17 | vs. 3Q16 | vs. 2Q17 |
|--|--------------------|---------------|-----------------|-----------------|
| Trust and investment services income | | \$ 135 | \$ 13 | \$ 1 |
| Investment banking and debt placement fees | | 141 | (15) | 6 |
| Service charges on deposit accounts | | 91 | 6 | 1 |
| Operating lease income and other leasing gains | | 16 | 10 | (14) |
| Corporate services income | | 54 | 3 | (1) |
| Cards and payments income | | 75 | 9 | 5 |
| Corporate-owned life insurance | | 31 | 2 | (2) |
| Consumer mortgage income | | 7 | 1 | 1 |
| Mortgage servicing fees | | 21 | 6 | 6 |
| Net gains (losses) from principal investing | | 3 | (2) | 3 |
| Other income | | 18 | 10 | (67) |
| Total noninterest income | | \$ 592 | \$ 43 | \$ (61) |
| Notable items ^(a) | | (5) | 7 | (66) |
| Total noninterest income, excluding notable items^(b) | | \$ 597 | \$ 36 | \$ 5 |

Highlights

vs. Prior Year

- **Noninterest income up \$36 MM from 3Q16, excl. notable items^{(a),(b)}**
 - Reflects a full-quarter impact of FNFG (vs. 2 months in 3Q16)
 - Broad-based growth offset decline in investment banking and debt placement fees (strong market conditions in prior year)

vs. Prior Quarter

- **Noninterest income up \$5MM from 2Q17, excl. notable items^{(a),(b)}**
 - Growth in fee-based businesses, including investment banking and debt placement fees, mortgage servicing fees, and cards and payments income
 - Lower operating lease income and other leasing gains (lease residual losses of \$13 MM in 3Q17)



(a) Notable items include 3Q17 include \$(5) MM merchant services gain adjustment; notable items in 2Q17 include merchant services gain of \$64 MM and \$(3) MM associated with purchase accounting finalization; notable items in 3Q16 include \$(12) of merger-related charges

(b) Non-GAAP measure

Noninterest Expense

Noninterest Expense

| <i>\$ in millions</i> | <i>Up / (Down)</i> | 3Q17 | vs. 3Q16 | vs. 2Q17 |
|---|--------------------|---------------|-----------------|-----------------|
| Personnel | | \$ 558 | \$ (36) | \$ 7 |
| Net occupancy | | 74 | 1 | (4) |
| Computer processing | | 56 | (14) | 1 |
| Business services, professional fees | | 49 | (27) | 4 |
| Equipment | | 29 | 3 | 2 |
| Operating lease expense | | 24 | 9 | 3 |
| Marketing | | 34 | 2 | 4 |
| FDIC assessment | | 21 | - | - |
| Intangible asset amortization | | 25 | 12 | 3 |
| OREO expense, net | | 3 | - | - |
| Other expense | | 119 | (40) | (23) |
| Total noninterest expense | | \$ 992 | \$ (90) | \$ (3) |
| <hr/> | | | | |
| Merger-related charges ^(a) | | 36 | (153) | (8) |
| Other notable items ^(a) | | - | - | (16) |
| Total noninterest expense, excluding notable items^{(a),(c)} | | \$ 956 | \$ 63 | \$ 21 |

Highlights

Notable items:

| <i>\$ in millions</i> | 3Q17 | 3Q16 | 2Q17 |
|---|-------------|-------------|-------------|
| Merger-related charges | \$36 | \$189 | \$44 |
| Charitable contribution ^(b) | - | - | 20 |
| Purchase accounting finalization ^(b) | - | - | (4) |
| | \$36 | \$189 | \$60 |

vs. Prior Year

- Noninterest expense up \$63 MM, excl. notable items^{(a),(c)}
 - Reflects full-quarter impact of FNFG, recent acquisitions and business investments

vs. Prior Quarter

- Noninterest expense up \$21 MM, excl. notable items^{(a),(c)}
 - Reflects recent acquisitions: HelloWallet and merchant services (totaling \$8 MM)
 - Seasonal trends in marketing (\$5 MM) and personnel (\$5 MM)
 - Higher business services and professional fees related to short-term initiatives (\$3 MM)



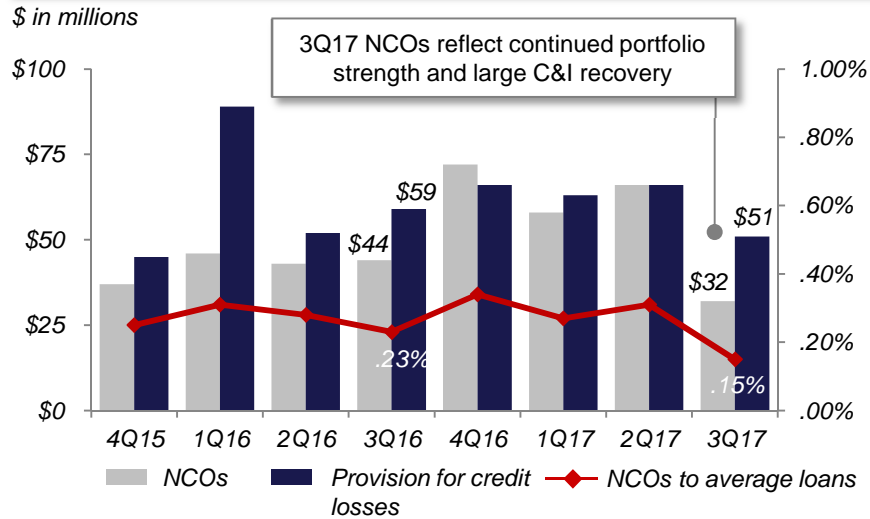
(a) Notable items of \$36 MM in 3Q17 (merger-related charges), \$189 MM in 3Q16 (merger-related charges) and \$60 MM in 2Q17 (merger-related charges, charitable contribution and purchase accounting finalization); see slide 22 for detail on merger-related charges

(b) Charitable contribution and the impact from finalization of purchase accounting in other expense

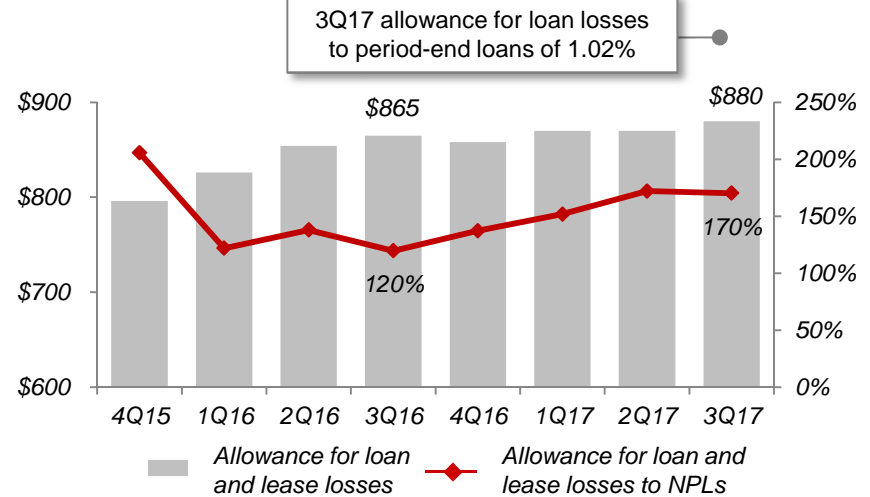
(c) Non-GAAP measure

Credit Quality

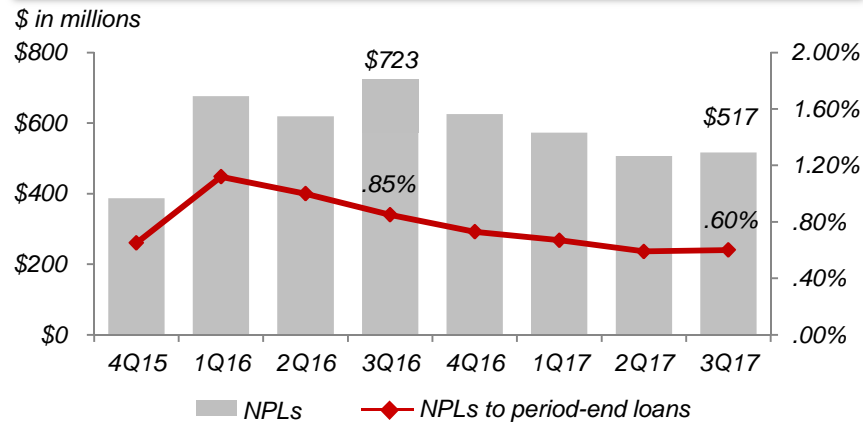
Net Charge-offs & Provision for Credit Losses



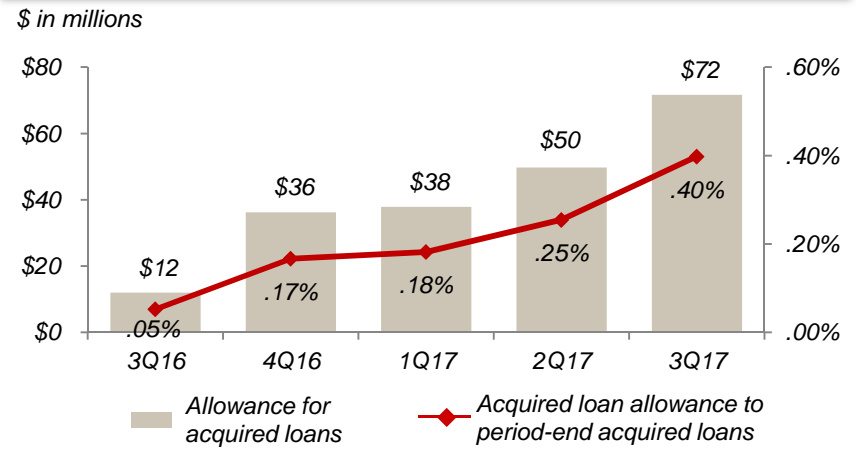
Allowance for Loan and Lease Losses



Nonperforming Loans^(a)



Acquired Loans

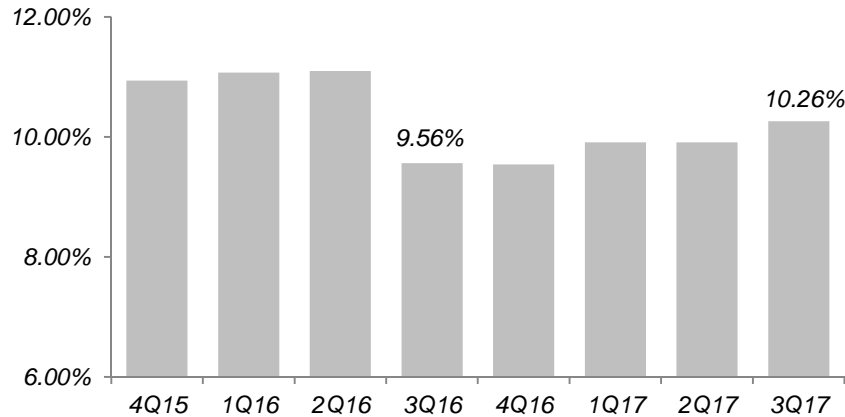


NCO = Net charge-off

(a) Nonperforming loan balances exclude \$783 million and \$959 million of purchased credit impaired loans at September 30, 2017, and September 30, 2016, respectively

Capital

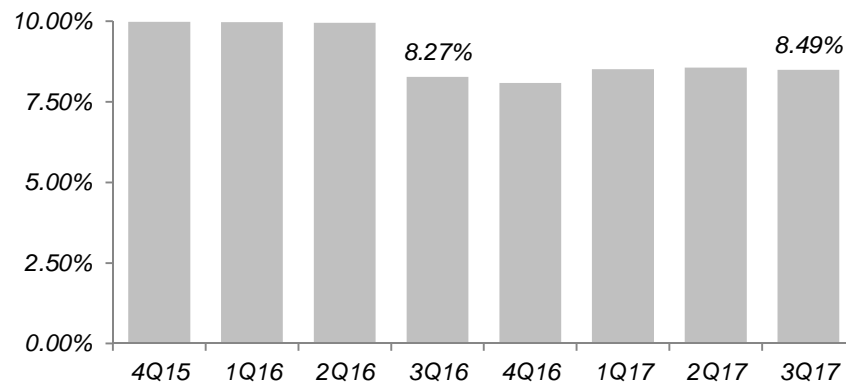
Common Equity Tier 1



Highlights

- **Strong capital position with Common Equity Tier 1 ratio of 10.26% at 9/30/17**
 - Increase in 9/30/17 capital measures primarily reflects a change in methodology for multipurpose facilities^(b)
- **Repurchased \$277 MM^(c) in common shares during 3Q17**

Tangible Common Equity to Tangible Assets^(a)



(a) Non-GAAP measure: see slides 23-24 for reconciliation

(b) Increase in 9/30/17 capital measures primarily reflects implementation of methodology for commitments to issue standby letters of credit that were issued under multipurpose facilities; these multipurpose facilities are now presented as commitments to extend credit

(c) Common share repurchase amount includes repurchases to offset issuances of common shares under our employee compensation plans



Line of Business Reconciliation

Nine months ended September 30, 2017

\$ in millions

| | Community Bank | Corporate Bank | Other Segments | Total Segments | Reconciling Items | Key |
|---|----------------|----------------|----------------|-----------------|-------------------|-----------------|
| Net interest income (TE) ^(a) | \$ 1,973 | \$ 907 | \$ (15) | \$ 2,865 | \$ 13 | \$ 2,878 |
| Noninterest income | 901 | 827 | 109 | 1,837 | (15) | 1,822 |
| Total Revenue | 2,874 | 1,734 | 94 | 4,702 | (2) | 4,700 |
| Provision for credit losses | 152 | 26 | 2 | 180 | - | 180 |
| Total noninterest expense | 1,921 | 904 | 32 | 2,857 | 43 | 3,000 |
| Income (loss) from continuing operations before income taxes (TE) | 801 | 804 | 60 | 1,665 | (145) | 1,520 |
| Allocated income taxes and TE adjustments | 298 | 212 | (13) | 497 | (72) | 425 |
| Income (loss) from continuing operations | 503 | 592 | 73 | 1,168 | (73) | 1,095 |
| Income (loss) from discontinued operations, net of taxes | - | - | - | - | 6 | 6 |
| Net income (loss) | 503 | 592 | 73 | 1,168 | (67) | 1,101 |
| Less: Net income (loss) attributable to noncontrolling interests | - | (1) | 1 | - | 1 | 1 |
| Net income (loss) attributable to Key | \$ 503 | \$ 593 | \$ 72 | \$ 1,168 | \$ (68) | \$ 1,100 |
| Average Balances^(b) | | | | | | |
| Loans and leases | \$ 47,376 | \$ 37,823 | \$ 1,263 | \$ 86,462 | \$ 23 | \$ 86,485 |
| Total assets | 51,421 | 44,526 | 36,489 | 132,436 | 766 | 133,202 |
| Deposits | 79,438 | 21,237 | 2,030 | 102,705 | (46) | 102,659 |
| Return on average allocated equity^(b) | 14.13% | 27.69% | 65.65% | 19.14% | (.53%) | 9.48% |

TE = Taxable equivalent

Note: See "Line of Business Results" Note in Key's Forms 10-K for prior period line of business reconciliations

(a) Substantially all revenue generated by our major business segments is derived from clients that reside in the United States. Substantially all long-lived assets, including premises and equipment, capitalized software, and goodwill held by our major business segments, are located in the United States

(b) From continuing operations



FNFG Merger-related Charges

| <i>\$ in millions</i> <i>Increase / (Decrease)</i> | 3Q17 | 2Q17 | 1Q17 | 4Q16 | 3Q16 | 2Q16 | 1Q16 | 4Q15 |
|---|----------|----------|----------|----------|----------|----------|----------|------|
| Net interest income | | - | - | - | \$ (6) | - | - | - |
| Operating lease income and other leasing gains | | - | - | - | \$ (2) | - | - | - |
| Other income | | - | - | \$ 9 | (10) | - | - | - |
| Noninterest income | | - | - | \$ 9 | \$ (12) | - | - | - |
| Personnel expense | \$ 25 | \$ 31 | \$ 30 | \$ 80 | \$ 97 | \$ 35 | \$ 16 | - |
| Net Occupancy | \$ (2) | \$ (1) | \$ 5 | \$ 29 | - | - | - | - |
| Business services and professional fees | 2 | 6 | 5 | 22 | \$ 32 | \$ 5 | \$ 7 | \$ 5 |
| Computer processing | 4 | 2 | 5 | 38 | 15 | - | - | - |
| Marketing | 5 | 6 | 6 | 13 | 9 | 3 | 1 | - |
| All other non-personnel | 2 | - | 30 | 25 | 36 | 2 | - | 1 |
| Total non-personnel expense | \$ 11 | \$ 13 | \$ 51 | \$ 127 | \$ 92 | \$ 10 | \$ 8 | \$ 6 |
| Total merger-related charges | \$ 36 | \$ 44 | \$ 81 | \$ 198 | \$ 207 | \$ 45 | \$ 24 | \$ 6 |
| EPS impact | \$ (.02) | \$ (.03) | \$ (.05) | \$ (.11) | \$ (.14) | \$ (.04) | \$ (.02) | - |



GAAP to Non-GAAP Reconciliation

| <i>\$ in millions</i> | Three months ended | | |
|---|---------------------------|------------------|-------------------|
| | 9/30/17 | 6/30/17 | 9/30/16 |
| Tangible common equity to tangible assets at period end | | | |
| Key shareholders' equity (GAAP) | \$15,249 | \$15,253 | \$ 14,996 |
| Less: Intangible assets ^(a) | 2,870 | 2,866 | 2,855 |
| Preferred Stock ^(b) | 1,009 | 1,009 | 1,150 |
| Tangible common equity (non-GAAP) | <u>\$11,370</u> | <u>\$11,378</u> | <u>\$ 10,991</u> |
| Total assets (GAAP) | \$136,733 | \$135,824 | \$ 135,805 |
| Less: Intangible assets ^(a) | 2,870 | 2,866 | 2,855 |
| Tangible common equity to tangible assets ratio (non-GAAP) | <u>\$133,863</u> | <u>\$132,958</u> | <u>\$ 132,950</u> |
| Tangible common equity to tangible assets ratio (non-GAAP) | 8.49% | 8.56% | 8.27% |
| Notable Items | | | |
| Merger-related charges | \$ (36) | \$ (44) | \$ (207) |
| Merchant services gain | (5) | 64 | - |
| Purchase accounting finalization, net | - | 43 | - |
| Charitable contribution | - | (20) | - |
| Total notable items | <u>\$ (41)</u> | <u>\$ 43</u> | <u>\$ (207)</u> |
| Income taxes | (13) | 16 | (75) |
| Total notable items after tax | <u>\$ (28)</u> | <u>\$ 27</u> | <u>\$ (132)</u> |
| Earnings per common share (EPS) excluding notable items | | | |
| EPS from continuing operations attributable to Key common shareholders | | | |
| — assuming dilution | \$.32 | \$.36 | \$.16 |
| Add: EPS impact of notable items | .03 | (.02) | .14 |
| EPS from continuing operations attributable to Key common shareholders excluding notable items (non-GAAP) | <u>\$.35</u> | <u>\$.34</u> | <u>\$.30</u> |
| Pre-provision net revenue excluding notable items | | | |
| Net interest income (GAAP) | \$ 948 | \$ 973 | \$ 780 |
| Plus: Taxable-equivalent adjustment | 14 | 14 | 8 |
| Noninterest income | 592 | 653 | 549 |
| Less: Noninterest expense | 992 | 995 | 1,082 |
| Pre-provision net revenue from continuing operations | <u>\$ 562</u> | <u>\$ 645</u> | <u>\$ 255</u> |
| Plus: Notable items | 41 | (43) | 207 |
| Pre-provision net revenue from continuing operations excluding notable items (non-GAAP) | <u>\$ 603</u> | <u>\$ 602</u> | <u>\$ 462</u> |



- (a) For the three months ended September 30, 2017, June 30, 2017, and September 30, 2016, intangible assets exclude \$30 million, \$33 million, and \$51 million, respectively, of period-end purchased credit card receivables
- (b) Net of capital surplus

GAAP to Non-GAAP Reconciliation (continued)

\$ in millions

| | Three months ended | | | | |
|--|--------------------|------------------|------------------|------------------|------------------|
| | 9/30/17 | 6/30/17 | 3/31/17 | 12/31/16 | 9/30/16 |
| Average tangible common equity | | | | | |
| Average Key shareholders' equity (GAAP) | \$ 15,241 | \$ 15,200 | \$ 15,184 | \$ 14,901 | \$ 13,552 |
| Less: Intangible assets (average) ^(a) | 2,878 | 2,756 | 2,772 | 2,874 | 2,255 |
| Preferred Stock (average) | 1,025 | 1,025 | 1,480 | 1,274 | 648 |
| Average tangible common equity (non-GAAP) | <u>\$ 11,338</u> | <u>\$ 11,419</u> | <u>\$ 10,932</u> | <u>\$ 10,753</u> | <u>\$ 10,649</u> |
| Return on average tangible common equity from continuing operations | | | | | |
| Net income (loss) from continuing operations attributable to Key common shareholders (GAAP) | \$ 349 | \$ 393 | \$ 296 | \$ 213 | \$ 165 |
| Plus: Notable items, after tax | 28 | (27) | 51 | 124 | 132 |
| Net income (loss) from continuing operations attributable to Key common shareholders excl. notable items | <u>\$ 377</u> | <u>\$ 366</u> | <u>\$ 347</u> | <u>\$ 337</u> | <u>\$ 297</u> |
| Average tangible common equity (non-GAAP) | 11,338 | 11,419 | 10,932 | 10,753 | 10,649 |
| Return on average tangible common equity from continuing operations (non-GAAP) | 12.21% | 13.80% | 10.98% | 7.88% | 6.16% |
| Return on average tangible common equity from continuing operations excl. notable items (non-GAAP) | 13.19% | 12.86% | 12.87% | 12.47% | 11.10% |
| Cash efficiency ratio | | | | | |
| Noninterest expense (GAAP) | \$ 992 | \$ 995 | \$ 1,013 | \$ 1,220 | \$ 1,082 |
| Less: Intangible asset amortization | 25 | 22 | 22 | 27 | 13 |
| Adjusted noninterest expense (non-GAAP) | <u>\$ 967</u> | <u>\$ 973</u> | <u>\$ 991</u> | <u>\$ 1,193</u> | <u>\$ 1,069</u> |
| Less: Notable items ^(b) | 36 | 60 | 81 | 207 | 189 |
| Adjusted noninterest expense excluding notable items (non-GAAP) | <u>\$ 931</u> | <u>\$ 913</u> | <u>\$ 910</u> | <u>\$ 986</u> | <u>\$ 880</u> |
| Net interest income (GAAP) | \$ 948 | \$ 973 | \$ 918 | \$ 938 | \$ 780 |
| Plus: Taxable-equivalent adjustment | 14 | 14 | 11 | 10 | 8 |
| Noninterest income | 592 | 653 | 577 | 618 | 549 |
| Total taxable-equivalent revenue (non-GAAP) | <u>\$ 1,554</u> | <u>\$ 1,640</u> | <u>\$ 1,506</u> | <u>\$ 1,566</u> | <u>\$ 1,337</u> |
| Plus: Notable items ^(c) | 5 | (103) | - | (9) | 18 |
| Adjusted total taxable-equivalent revenue excl. notable items (non-GAAP) | <u>\$ 1,559</u> | <u>\$ 1,537</u> | <u>\$ 1,506</u> | <u>\$ 1,557</u> | <u>\$ 1,355</u> |
| Cash efficiency ratio (non-GAAP) | 62.2% | 59.3% | 65.8% | 76.2% | 80.0% |
| Cash efficiency ratio excluding notable items (non-GAAP) | 59.7% | 59.4% | 60.4% | 63.3% | 64.9% |

(a) For the three months ended September 30, 2017, June 30, 2017, March 30, 2017, December 31, 2016, and September 30, 2016, average intangible assets exclude \$32 million, \$36 million, \$40 million, \$46 million, and \$47 million, respectively, of average purchased credit card receivables

(b) Notable items for the three months ended September 30, 2017, includes \$36 million of merger-related charges

(c) Notable items for the three months ended September 30, 2017, includes a \$5 million adjustment related to the merchant services acquisition gain

